



2022 BUDGET & BUSINESS PLAN

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INTRODUCTION



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2022 Budget & Business Plan

2022
BUDGET & BUSINESS PLAN



COMMUNITY PROFILE

Welcome to Halton Hills

The Town of Halton Hills is located on the Treaty Lands and Territory of the Mississaugas of the Credit.

With a population of approximately 63,000, Halton Hills consists of two urban centres, Georgetown and Acton, Esquesing Township, the Halton Hills Premier Gateway employment area, three hamlets – Glen Williams, Stewarttown and Norval – and several smaller settlements. Halton Hills has long been recognized for its natural beauty, active agricultural community, high quality of life and proximity to major centres, including Brampton, Mississauga and Toronto.

In 2019, the Town was named among the top ten best places to live in Canada by a national magazine.

The Town prides itself on maintaining a small-town feel while offering residents the amenities of big city living. The slogan ‘small town living at its best’ is reflective of the Town’s exceptionally high quality of life. Maintaining balance while attracting businesses becomes particularly important as the Town prepares to meet provincial growth targets of an additional 20,000 people by 2031. Central to the municipality’s approach to growth planning is its strong interest in sustainable development and energy conservation. This interest is reflected in an integrated sustainability strategy organized under four pillars:

Cultural Vibrancy:

A culturally vibrant community where culture is integrated with our economic, social and environmental lives and offers the opportunity for individual fulfillment through access to sports, recreation, arts, culture and heritage.

Economic Prosperity:

A community where economic prosperity is based on a green, diversified and resilient economy, and the strengthening of the existing industrial base.

Environmental Health:

A community where integrated, thriving natural systems are valued, actively protected, and enhanced for long-term health and enjoyment.

Social Well-being:

A healthy and safe community based on an ethic of caring and social equity.

COMMUNITY PROFILE

► CULTURAL VIBRANCY

Equality, Diversity & Inclusion

The Town is committed to advancing Truth and Reconciliation and Equity, Diversity and Inclusion – both as an employer and a provider of public services. To actively promote an equitable, inclusive, diverse and welcoming community the Town undertook the following actions:

- Endorsed the Halton Equity, Diversity and Inclusion Charter and joined the Coalition of Inclusive Municipalities.
- Recognized and provided associated programming and education campaigns for significant dates including Black History Month, Indigenous History Month, Pride, Emancipation Day, National Day for Truth and Reconciliation, and Treaties Recognition Week
- Raised The Mississaugas of the Credit First Nation flag at the Library & Cultural Centre
- Included land and treaty acknowledgments at the beginning of Council meetings.
- Installed land and treaty acknowledgment plaques within seven Town facilities.
- Responded to the legacy of residential schools with a display of orange ribbons at the Gellert Community Centre and multi-coloured ribbons representing ribbon skirts at both branches of the Halton Hills Public Library.
- Painted a Pride crosswalk outside the Acton branch of the Library and Cultural Centre.
- Launched digital card decks for ActiVan and the Library with MagnusCards™, a free life-skills app dedicated to removing accessibility barriers for people with cognitive and intellectual disabilities.
- Presented diverse programming year-round in association with the Halton Hills Public Library to ensure the community has access to a wide range of perspectives and voices.



COMMUNITY PROFILE

► CULTURAL VIBRANCY

Arts & Heritage

- The Town of Halton Hills boasts a thriving arts and culture community that contributed \$4 million to the local economy in 2019.
- Annual award-winning Culture Days celebrations engage residents and visitors in free cultural experiences - the 2021 edition offered a hybrid program of 75 activities with a return to more in-person programming in addition to digital and self-led activities in which 2,500 people participated over the course of 4 weeks.
- 'Under Wraps' enlivened the Town's streetscape by wrapping nine utility boxes in Acton, Georgetown and Glen Williams with artworks by local artists.
- The Helson Gallery presented a successful series of virtual school programs in both French and English based on the Town's Permanent Collection to over 900 students from 16 schools.
- The Town is developing a Cultural Heritage Master Plan to identify, protect, and celebrate Halton Hills' rich and diverse cultural heritage resources. Ongoing consultation can be found on letshalkhaltonhills.ca/CHMP.
- Cultural facilities include the Helson Gallery, John Elliott Theatre, and two Halton Hills Public Library branches.



COMMUNITY PROFILE

► CULTURAL VIBRANCY

Tourism

In 2021, COVID-19 travelling restrictions began to lift and businesses continued to pivot to accommodate safety protocols for everyone. Staff developed itineraries and packages and took advantage of partner opportunities while focusing on supporting the small businesses that make up our tourism sector.

- A digital tool kit was developed to compose all the local, regional, and provincial opportunities available to the local tourism sector.
- Outreach was conducted to provide information on support services specific to small businesses in the tourism sector.
- The Town joined the Ontario Culinary Tourism Alliance (OCTA) to promote Halton Hills' culinary assets to a wider audience and developed day-trip itineraries including 'Pedals & Pubs' and 'Explore the Glen'.
- A 'Great Taste of Ontario Passport' was developed with OCTA to highlight 15 local culinary businesses including farms, restaurants and breweries. Visitors can download the passport online to receive incentives.
- Worked with the Heart of Ontario (RTO3) to develop local business packages for their Stay & Play PERKS card program.
- Two Shop Local contests were hosted on the tourism website to engage residents and encourage the ongoing support for local businesses.
- The Tourism Advisory Committee continued to meet on a quarterly basis in 2021 and provided insight into options for supporting the tourism industry and promoting visitor experiences in a safe way.



COMMUNITY PROFILE

► CULTURAL VIBRANCY

Recreation

In 2021, Recreation and Parks endorsed a cautious approach to reopening facilities and restarting programs in alignment with Halton Region Public Health and the Provincial Roadmap to Reopening. Using a phased approach, our community saw the following:

- Successful restart of aquatic programming including learn to swim, aquafit, lane swim and group swim and award of the Burlington Cup to the Town for the largest lifesaving program in a community with population 50,000-100,000.
- Continued a hybrid of virtual and in-person fitness classes including outdoor fitness classes and walking groups.
- Grand opening of new Acton Youth Centre and engagement with over 1300 youth on Instagram reaching 10% of Halton Hills youth population.
- Launch of indoor and outdoor in-person summer camp across 6 locations for ages 4 – 12 years achieving 99% capacity; the role of Professional Instructor was piloted to support Inclusive Recreation in summer camp.
- Launch of the Hey Neighbour Program to support neighbourhood connections with pop-ups, play streets, book collections and grab and go kits; presentation of the program design at Parks and Recreation Ontario conference.
- Partnerships with Halton Hills Public Library to provide Personal Flotation Devices (loaned out 46 times over the summer months) and with Hillview Active Living Centres to provide At Home Fitness Kits.
- Reopening of both Hillview Active Living Centre Outreach locations for in-person programs and services while continuing to connect with members virtually and curbside; the launch of Hillview curbside lunch program from January – June offered 50 local and affordable lunches per day.
- Enhanced online service for all sales and service functions including financial assistance.
- Support for user groups with return to play protocols.
- A new Community Partnership Program to offer financial supports to local groups providing programs, services and events.
- Engagement with the public virtually and in person with key stakeholders to review program areas like leash free zones, Fairy Lake water quality study, playground replacements, skate parks and tennis/pickleball courts.



COMMUNITY PROFILE

ECONOMIC PROSPERITY

Local Economy

- A strong and diverse economy with identified target sectors including advanced manufacturing, food and beverage processing, clean technology and agri-business. The Town offers existing and potential businesses a strategic platform for success, proximity to world-class markets, a distinct community with an ideal balance between urban and rural environments, and an outstanding quality of life.
- Halton Hills' Premier Gateway is a growing and thriving employment area, offering strategically located lands with easy access to major transportation linkages. A number of leading companies have already located in the Premier Gateway, and the area will continue to be the Town's main area of job growth through 2041, accounting for approximately 90 percent of all forecasted employment growth.
- Halton Hills' Economic Development, Innovation and Culture division provides a full suite of high-quality services and supports to the business community that help foster a prosperous economy and enhance quality of life. These include:
 - Financial incentives via the Community Improvement Plan (CIP)
 - Business Retention and Expansion (BR&E) programming
 - Investment attraction, expansion and relocation
 - Business Concierge service
 - Site selection assistance
 - Market research
 - Industry engagement
 - Workforce development
 - Supporting and advancing affordable housing projects and initiatives
 - Amplifying tourism's economic benefits
 - Leveraging and supporting the arts and culture sector to raise quality of life

By the Numbers (2021):



1,400+
Businesses



23,200+
Jobs

\$2.24 Billion
in Gross Domestic Product

Top 5 Sectors by Job

5,006

Retail Trade

3,842

Manufacturing

2,047

Healthcare &
Social Assistance

1,874

Accommodation
& Food Services

1,663

Construction

COMMUNITY PROFILE

▶ ENVIRONMENTAL HEALTH

Natural Assets Landscape:

Council has identified climate change and the environment as key strategic priorities. To mitigate and adapt to the effects of climate change and to protect its natural assets staff are working on several initiatives:

- In partnership with CVC, developing a natural assets management strategy for different natural asset categories, such as wetlands, forests, rivers, meadows and open green spaces.
- Rolling out the Town's Climate Change Action Plan and leveraging existing natural assets in Halton Hills, e.g., flood protection, recreation, carbon storage and sequestration, urban heat island reduction, air quality improvement and property value appreciation
- Launched a tree canopy management program to preserve, protect, and enhance the overall tree canopy recognizing that trees contribute to overall community beautification, well-being, air quality improvement and carbon storage and sequestration.
- Developing a Privately-Owned Tree Management Strategy to implement management tools through education, incentives, and regulation to support the community in taking care of trees.
- Conducted a natural assets vulnerability assessment to evaluate the risks of climate change on natural assets
- Creating a Climate Change Adaptation video series, which includes a dedicated video for natural assets, to education residents on the importance of natural assets and their contribution to the environment.
- Supporting community organizations in contributing to the goals of climate change and environmental stewardship through the Climate Change Investment Fund and implementing climate change projects.
- Planting trees and supporting community tree plantings: in 2021, approximately 850 trees and 300 street trees were planted in association with capital projects or donations, and through community partnerships, an additional 950 tree seedlings have been planted across the Town. In 2021, 1000 seedlings were sold to residents through the subsidized Earth Day Tree Sales program.



COMMUNITY PROFILE

► SOCIAL WELLBEING

Housing

- Council has identified affordable housing as a key priority. The Town is addressing this issue as follows:
 - Amended the Comprehensive Zoning By-law and the Two-Unit House Registration By-law to permit accessory apartments (i.e. second units) in most single-family homes, and promoting the benefits of Two-Unit house creation.
 - Partnered with Habitat for Humanity and Support House to develop affordable housing, waiving development application and building permit fees.
 - Developed Secondary Plans for the Georgetown expansion (Vision Georgetown) and downtown Georgetown (Destination Downtown) areas, including a 30 percent affordable housing target for new housing units.
 - Building relationships with higher orders of government and the private/non-profit sector to identify partnership opportunities for affordable housing development.
 - Incorporating affordable housing as a focus area in the update of the Town's Community Improvement Plan.
 - Embarking on a community engagement and awareness strategy for affordable housing which has included public consultation through Let's Talk Halton Hills, a virtual Open House, and various school engagements.
 - Established the Affordable Housing Working Group to develop and recommend actions that address the Town's affordable housing needs.
 - Assessing and advancing Town-owned properties to facilitate the provision of additional affordable housing.

Education by the Numbers

2 | Public High Schools

1 | Catholic High School

14 | Elementary Schools

5 | Catholic Elementary Schools



Health

- The Georgetown Hospital is part of the Halton Healthcare Services which includes hospitals in Milton and Oakville. The hospital offers a range of primary care services and its major clinical areas include obstetrics, general medicine, surgery and complex continuing care.



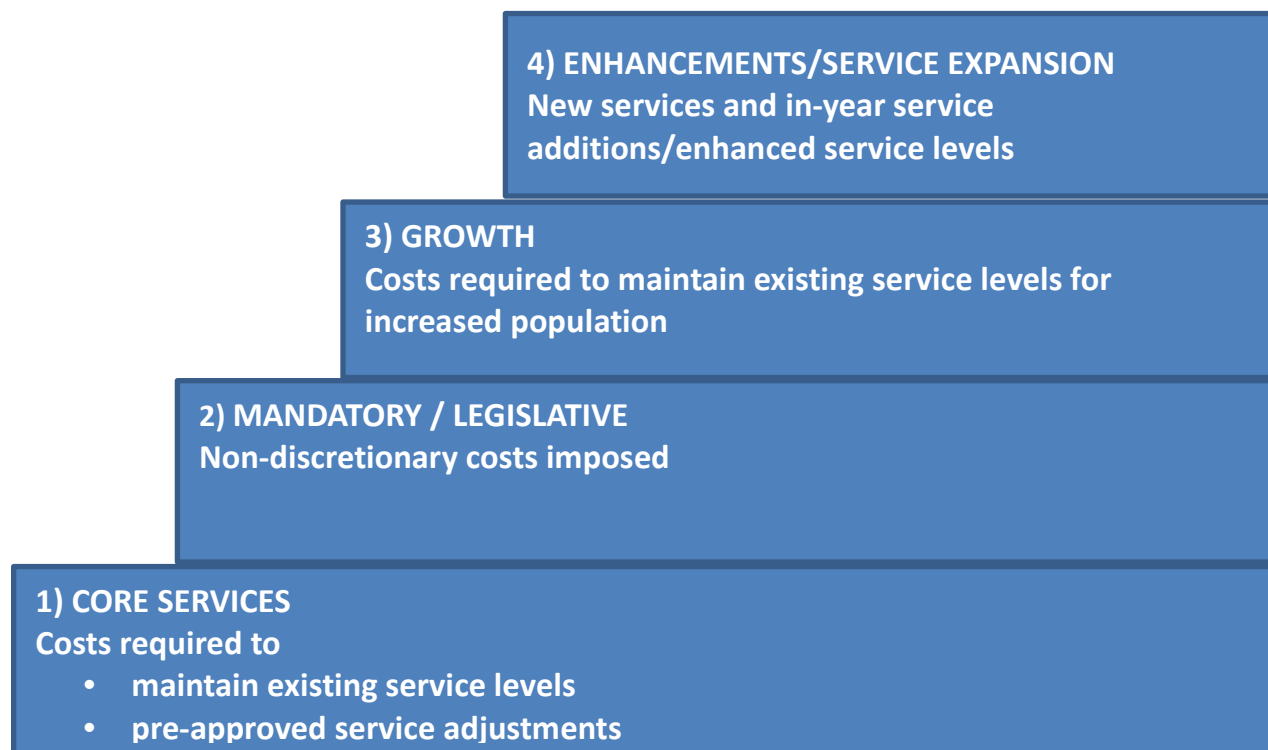
BUDGET OVERVIEW

Introduction

In planning for a vibrant, healthy and sustainable community, the Town of Halton Hills is committed to providing community leadership on emerging issues and delivering a broad range of public services to its residents and businesses. The Budget and Business Plan is one of the Town's primary documents in supporting service delivery that is efficient, effective and economical. In preparing the 2022 Budget and Business Plan, Town staff has considered Council's strategic directions, departmental business plans, the Long Range Financial Plan (LRFP), the Asset Management Plan (AMP), and the Corporate Energy Plan.

The operating budget process commences with the preparation of preliminary business plans and base budgets for each department. Base budget adjustments include all costs necessary to continue existing operations of the department, such as previously approved contract or service adjustments, inflationary increases, performance increments, cost of living allowances as well as legislated and other accounting changes.

Once base budgets are established, needs are reviewed corporately as they relate to growth or community expectations and are balanced against the cost of implementing the necessary changes. Town staff first considers the costs to maintain existing core services, including adjustments to service levels that have been pre-approved. Staff then assesses all non-discretionary costs related to mandatory or legislated changes, evaluates service level impacts from growth, and considers the implementation of new services or service enhancements based on community need. This hierarchical approach is illustrated below:



A detailed summary of each department's 2022 business plan, operating and capital budgets and the 9-year capital forecast are provided in the following sections. The financial statements illustrate the approved 2021 operating budgets by department, the base operating budget for 2022 adjusted for costs to maintain existing services, and the total operating budget after incorporating the proposed budget inclusions. To offset expenditure increases, the Town considers revenue from other sources first and cost savings through efficiencies, with the remaining balance coming from the tax levy.

Operating Budget Summary

The Town of Halton Hills 2022 net operating budget (tax levy supported budget) is proposed at \$58,914,300. Taxes levied support the following general services that enhance the quality of life expected by residents of the community: transportation & transit, recreation & culture, parks & open space, environmental (including climate change adaptation and mitigation measures), fire, library, and Council & administration. This represents a 3.9% levy increase plus a 0.67% dedicated special levy to address rising insurance costs, resulting in a total 4.57% tax rate increase, or \$17 per \$100,000 of residential current value assessment (CVA).

At the time of printing, the proposed 4.57% increase to the Town levy will result in an expected overall property tax increase of 2.85%, after considering the additional impacts of the Regional preliminary operating budgets (2.16% increase) and school boards (0.0%). This equates to a total of \$819 per \$100,000 of CVA, with \$381 directed towards Town-provided services and the remainder allocated to the Region of Halton (\$285) and to education (\$153).

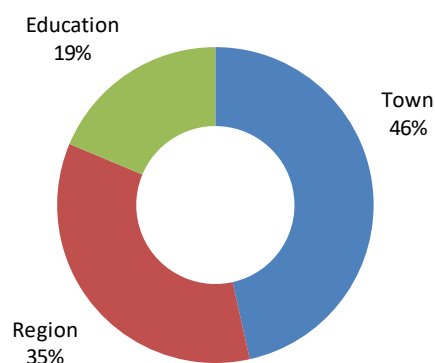
**PROPERTY TAX IMPACT
2022 OPERATING BUDGET
(Per \$100,000 CVA)**

	2021 Final Budget ¹	2022 Preliminary Budget	\$ Change	% Change ³
Town	\$364	\$381	\$17	4.57%
Region	\$279	\$285	\$6	2.16%
Education ²	\$153	\$153	\$0	0.00%
Total	\$796	\$819	\$23	2.85%

Notes:

1. Adjusted for 2021 final tax rate
2. Based on 2021 education rates
3. Total % change is calculated before rounding

**DISTRIBUTION OF
RESIDENTIAL TAX DOLLARS**



The 4.57% levy increase includes a 3.3% general levy to address inflation and non-discretionary increases required to maintain existing service levels, a new 0.67% dedicated tax levy to address the combined impact of increasing insurance premiums and WSIB self-insurance cost in the base budget, and the continuance of a 0.6% annual dedicated tax levy increase to close the infrastructure gap. The levy also supports Council's strategic priorities as outlined in the Town of Halton Hills' Strategic Plan.

A strategic plan is established each term of Council to identify the key priorities and focus resources. In 2020, Council's priorities were updated for the 2019-2022 term of Council with a vision, mission, values and focus areas, accompanied by guiding statements that will be supported by the 2022 Budget and Business Plan. The following are Council's strategic priorities and focus areas in no particular order:

- Shaping Growth
 - Residential Greenfield Growth
 - Intensification
 - Downtown Revitalization
 - Employment Lands
 - Affordable Housing
 - Water and Wastewater infrastructure
- Transportation
 - Trucks
 - Bike Lanes
 - Traffic Safety
 - Transit
- Climate Change and the Environment
 - Action on Climate Change
 - Resilient Infrastructure
 - Low Carbon Transition
 - Tree Canopy
- Fiscal and Corporate Management
 - Stick with Fiscal Plan
 - Maintain Services
 - Capital Assets and Liabilities Management
 - Communications
- Local Autonomy and Advocacy
 - Provincial
 - Federal
- Ensure a Vibrant Agricultural Community
 - Protect Agricultural Land
 - Promote Agritourism
- Youth and Seniors Initiatives
 - Engagement
 - Services and Facilities

The proposed operating budget was prepared in consideration of the following challenges and opportunities for 2022:

- COVID-19 impacts to operations and funding from the COVID-19 Safe Restart Agreement grants have not been included in the 2022 operating budget. The operating impacts will be tracked based on actual costs incurred and will be reported as a variance to budget for 2022 if applicable.
- A minimal increase of 0.5% in assessment growth for 2022, adds additional tax revenues of \$300,000 related primarily to the addition of new residential building construction.
- An increase of \$1,158,200 for compensation and benefits includes previously approved union contract adjustments, performance increments, job evaluation changes, a proposed non-union economic adjustment of 1.5% phased in over 6 months (0.75% January 1, 2022 and 0.75% July 1, 2022) and a decrease in benefit costs associated with the transition to a new benefit provider.
- The final stage in conversion of the ActiVan service to an in-house service represents a \$190,500 increase in staffing costs.
- The conversion of two contract positions to permanent FTEs is needed to deliver services at a cost of \$104,500.
- The addition of four full time and one contract position are required to support operations as the Town prepares for growth through intensification, Vision Georgetown and the Premier Gateway expansion. Financing for these positions will come from the new Growth Stabilization Fund established in 2021 as set out in Report No. CORPSERV-2021-0041.
- Continuation of existing 2021 contractual positions to be funded from previously approved funding sources or through the Tax Rate Stabilization reserve where required to maintain service levels.
- A \$843,000 increase to support increase in insurance and WSIB provision:
 - \$225,000 increase in contributions to the WSIB Self-Insurance reserve as approved through report CORPSERV-2021-0007, which will help mitigate the risk related to the exit of insurance providers from the market that offer excess indemnity insurance coverage.
 - A \$618,000 increase to finance continuously rising insurance costs in the base budget. As discussed in CORPSERV-2021-0030 (2022 Budget Directions), despite mitigation measures put in place by the Town, liability insurance premiums are expected to increase up to 30% due to the industry trend of increasing rates.
 - A 0.67% special levy of \$377,000* has been proposed as part of a funding plan to offset insurance related increases in addition to a one-time redirection of \$421,000 of capital funding from the pavement management program to the operating budget. A program reduction is not anticipated due savings from prior years.
 - *Note: a recommendation by Budget Committee on December 7, 2021, is to fund the advancement of the Truth and Reconciliation and Equity, Diversity and Inclusion programming through a \$45,000 one-time contribution from the Tax

Rate Stabilization reserve with no tax impact in 2022. This one-time reserve contribution allowed the proposed insurance special levy to be reduced from \$422,000 (0.75%) to \$377,000 (0.67%) for 2022.

- The first year of the Senior Services Delivery Review implementation as approved by Council (RP-2020-0027) has been included at a cost of \$24,300. The implementation will phase in the removal of staffing costs over an 8-year budget plan between 2022 and 2029.
- A projected base budget impact of \$192,800 for inflationary pressures on existing services based on the CPI forecasted inflation of 2.0% for 2022, as well as increases in materials and supplies required to maintain service levels.
- A \$338,000 special levy increase to address the infrastructure gap identified in the 2018 State of Infrastructure Report (report no. RP-2019-0001). This is a continuation of the 0.6% annual increase as recommended through the LRFP.
- Gross contributions to reserves in the total amount of \$12.6M are planned as per the minimum targets outlined in the LRFP.

Reserve	2022 Total Annual Contribution
Capital Reserves	10,200,523
Stabilization Reserves	1,386,400
Operating Reserves	1,012,045
Total	12,598,968

- Operating impacts of previously approved capital projects amount to an annual increase of \$430,400. These costs include annual license fees for software systems, introduction of new online services for residents and businesses, and the operating and maintenance costs of new assets constructed in the Town.
- Increasing levels of service or new services require additional operating and capital funding as follows:
 - A \$174,000 increase to introduce a conventional transit route along Steeles Ave to support the expansion of transit services and greater regional connectivity for residents and businesses. It should be noted that this service will be provided through a service agreement with the Town of Milton, which is subject to 2022 budget approval by Milton Council.
 - The implementation of the Equity, Diversity and Inclusion (EDI) strategy and the Truth and Reconciliation (TR) strategy includes one-time costs of \$133,200 and an ongoing annual cost of \$45,000. The annual cost of \$45,000 will be funded from Tax Rate Stabilization on a one-time basis for 2022 and the future funding will be reviewed in 2023.
 - Fire Services will be implementing the Fire Station Staffing Plan pilot project at a cost of \$249,400 to better align and deploy staff within the Georgetown urban

area. The pilot project will be fully funded from the Fire Services Reserve, resulting in no direct tax impact increases for 2022.

- A combined cost of \$44,800 in enhanced service delivery or new service requests is planned to provide Sunday cooling centres at the Library; a new training platform for Fire Services staff; a new public art operating budget provision; and an additional crossing guard at Barber and Danby Road East.
- An additional \$2,288,700 is included in the 2022 capital budget to implement Climate Change Mitigation/Adaptions strategies, including incorporating Low Carbon Design Brief (LCDB) in the Town's arenas and Town facilities.

The table below displays gross expenditures by general service categories in the proposed 2022 operating budget.

Town of Halton Hills Gross Expenditures by Service Category

	2021	2022					2022 vs. 2021	
	Budget (\$)	Base Budget (\$)	Pre-Approved Capital Impacts	Inclusions	One-Time	Total Budget (\$)	Budget Change	
Gross Expenditures								
Administration	14,039,800	14,880,700	378,300	413,900	225,900	15,898,800	1,859,000	13.24%
Fire Services	9,393,555	9,872,455	-	10,000	284,400	10,166,855	773,300	8.23%
Recreation & Culture	11,898,333	12,048,720	(6,000)	191,600	225,400	12,459,720	561,387	4.72%
Library Services	3,955,400	4,094,600	-	15,300	-	4,109,900	154,500	3.91%
Environmental Services	2,343,459	2,399,271	12,600	12,000	99,900	2,523,771	180,312	7.69%
Planning & Development	4,881,073	4,949,573	-	201,800	-	5,151,373	270,300	5.54%
Transportation & Transit	14,306,090	14,267,163	46,000	286,300	58,100	14,657,563	351,473	2.46%
Parks & Open Space	2,518,964	2,658,505	20,000	(16,300)	81,600	2,743,805	224,841	8.93%
Capital & Long Term Planning	18,038,945	17,572,745	231,000	-	(294,100)	17,509,645	(529,300)	-2.93%
Total Gross Expenditures	81,375,619	82,743,732	681,900	1,114,600	681,200	85,221,432	3,845,813	4.73%
Gross Revenues	(25,336,119)	(24,649,932)	-	(636,900)	(1,020,300)	(26,307,132)	(971,013)	3.83%
Total Net Expenditures	56,039,500	58,093,800	681,900	477,700	(339,100)	58,914,300	2,874,800	5.13%
General Levy	(46,595,600)	(46,949,100)	-	(1,859,800)	-	(48,808,900)	(2,213,300)	4.75%
Special Levies	(9,090,400)	(9,090,400)	-	(760,000)	45,000	(9,805,400)	(715,000)	7.87%
Assessment Growth	(353,500)	-	-	(300,000)	-	(300,000)		
Total Taxation	(56,039,500)	(56,039,500)	-	(2,919,800)	45,000	(58,914,300)	(2,874,800)	5.13%
Net Town Tax Impact (Net of Assessment Growth)	(56,339,500)	(56,339,500)	-	(2,619,800)	45,000	(58,914,300)	(2,574,800)	4.57%

The proposed 2022 budget represents a net tax levy increase of \$2,574,800, or 4.57% including a 0.67% special levy related to insurance, after adjustments for assessment growth.

The Town portion of the 2022 budget was prepared with the aim of achieving a maximum tax levy increase of 3.9% as per the Budget Directions report CORPSERV-2021-0030 which was approved by Council.

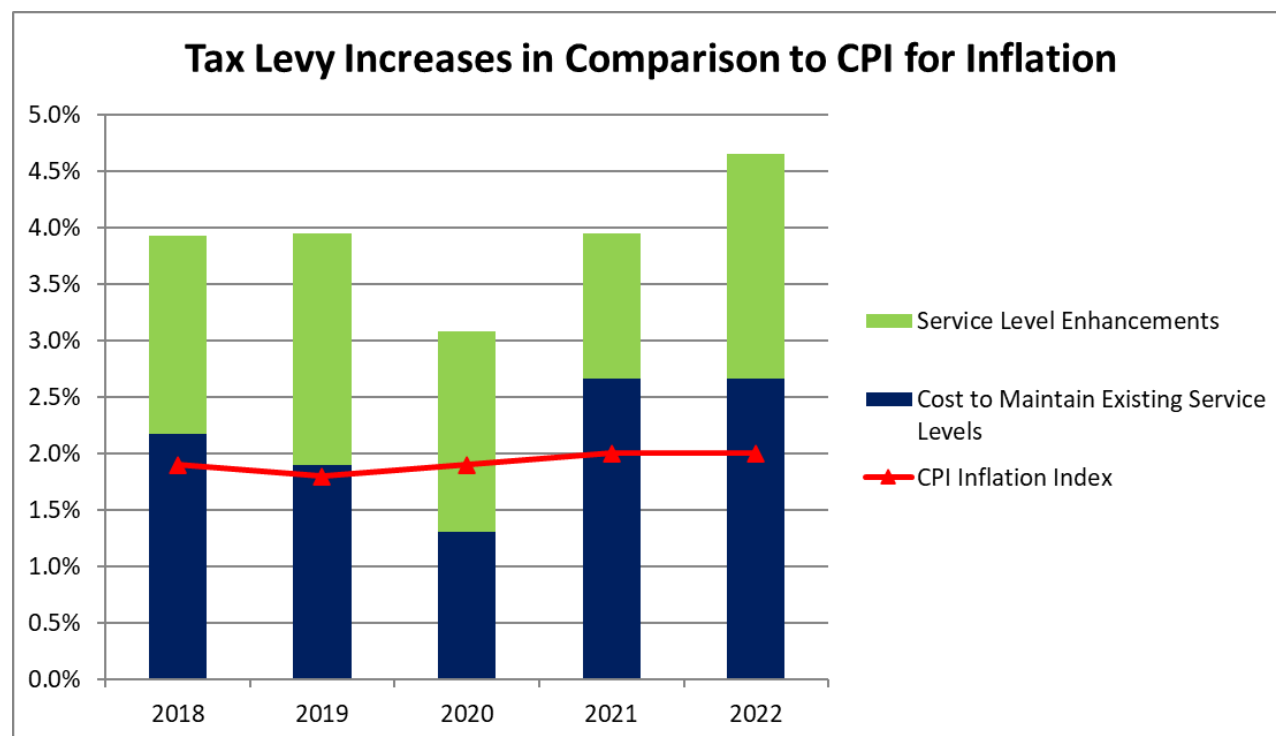
Council also directed staff through the budget directions to look for additional sources of funding to address the increases related to insurance and WSIB self insurance. Following a detailed staff review of the need to maintain existing service levels plus the proposed 2022 enhancements coupled with limited assessment growth, it was determined that an additional tax increase beyond the planned 3.9% would be required to support the 2022 operating budget.

Accordingly, it is recommended that the \$843,000 budget shortfall attributable to the insurance and WSIB self insurance costs be funded by an additional 0.67% special insurance cost levy of \$377,000 and by a one-time redirection of \$421,000 of the pavement management capital program to the operating budget. The redirection of this funding in turn will reduce the 10-year Pavement Management capital program by \$421,000. There is sufficient funding available to deliver the 2022 capital program due to savings from prior years.

Combined with the general levy increase (3.3%) and the infrastructure gap special levy (0.6%), this 0.67% special levy results in a proposed net levy increase of 4.57% (Town Portion) for 2022, and a 5-year average tax rate increase of 3.88%. The LRFP will be adjusted to incorporate this change in the next update.

Through the addition of the new special levy, the Town can maintain existing levels of service at a rate similar to the Bank of Canada Consumer Price Index (CPI) for inflation. This has been achieved through effective financial management including aggressive debt re-payment, the building of reserves, the reduction of costs, and continuous improvement strategies.

The following graph outlines service enhancements and base budget pressures from inflation in comparison with the CPI over the past five budget cycles. The costs included in this increase represents the net cost after one time financing provisions are taken into consideration.



The Town has been able advance key priorities and works to enhance services, whilst maintaining an average 5 year tax levy increase of 3.89%. Some service level enhancements over the past few years include:

- Improving access to online services for citizens and businesses within the Town providing a new way doing business;
- Enhancing corporate communications activities through the leveraging of social media and online public engagement;
- Launched the Town's Business Concierge Program to streamline the delivery of major investment opportunities;
- Advanced numerous affordable housing opportunities and completed the Affordable Housing Awareness and Engagement Strategy;
- Commissioned and installed 'Under Wraps,' a public art installation featuring nine local artists;
- Advanced Truth and Reconciliation and Equity, Diversity and Inclusion initiatives through relationship building, program delivery, communications, and training and capacity building; laying the foundation for additional work;
- Acquisition of hybrid vehicles supporting net zero carbon footprint;
- Installed new electric vehicles chargers at 6 sites throughout the Town to support the Low Carbon Mobility Strategy;
- Developed and obtained Council approval for the Retrofit Halton Hills Pilot Program;
- Launched the LRFP as a key financial decision making tool;
- Enhanced Fire's social media platform and webpages to better educate the community on fire and life safety matters;
- Launched collections review that included a diversity audit, diverse material targets in material selection process, and increased the Indigenous collection to support lectures and workshops;
- Improved services for youth through the partnership with local youth service delivery partners and completion of the new Acton Youth Centre at Acton Town Hall;
- New Hungry Hollow Trails now provide connections to downtown and Cedarvale park;
- Established a more efficient process to assist in the inspection and enforcement of site alteration complaints and violations;
- Enhanced fleet monitoring capabilities to provide improved route completion and coordination of snow removal equipment during winter events;
- Installed rainbow crossings in key community locations;
- Enhanced online tree sales service, achieving 1,000 trees purchased

Property Tax Impact

Total gross expenditures in the 2022 operating budget are \$85,221,432, representing a \$3,845,813 (4.73%) increase over the 2021 approved budget. The Town explores other revenue sources first to pay for increases in expenditures and funds the remaining balance from the

property tax levy. Other revenue sources include, but are not limited to, user fees, service charges, program fees, interest earned, federal and provincial grant funding, payment in lieu of taxes and trust fund contributions.

In 2022, \$1,271,013 of the increase in expenditures will be funded from other revenue sources or assessment growth, with the remainder of the increase to be funded through a proposed increase to the tax levy of \$2,574,800 (4.57%).

A breakdown of the total tax levy is provided below:

Levy	Approved 2021 Budget (\$)	Increase (Decrease)	% of Adj. Net Levy	Preliminary 2022 Budget (\$)
General Levy	46,949,100	1,859,800	3.30%	48,808,900
Special Levy - Fire Services	2,451,200			2,451,200
Special Levy - Pavement Management	1,884,000			1,884,000
Special Levy - Infrastructure	2,084,000			2,084,000
Special Levy - Arenas	228,900	(228,900)	-0.41%	-
Special Levy - Fair Workplaces, Better Jobs Act 2017	153,500			153,500
Special Levy - Infrastructure Gap	918,000	338,000	0.60%	1,256,000
Special Levy - Financial Sustainability	1,370,800	228,900	0.41%	1,599,700
Special Levy - Insurance	-	377,000	0.67%	377,000
Net Levy	56,039,500	2,574,800	4.57%	58,614,300
Assessment Growth	300,000	300,000		300,000
Adjusted Net Levy for Assessment Growth	56,339,500	2,874,800		58,914,300

Assessment Growth and Supplemental Tax Billing Revenues

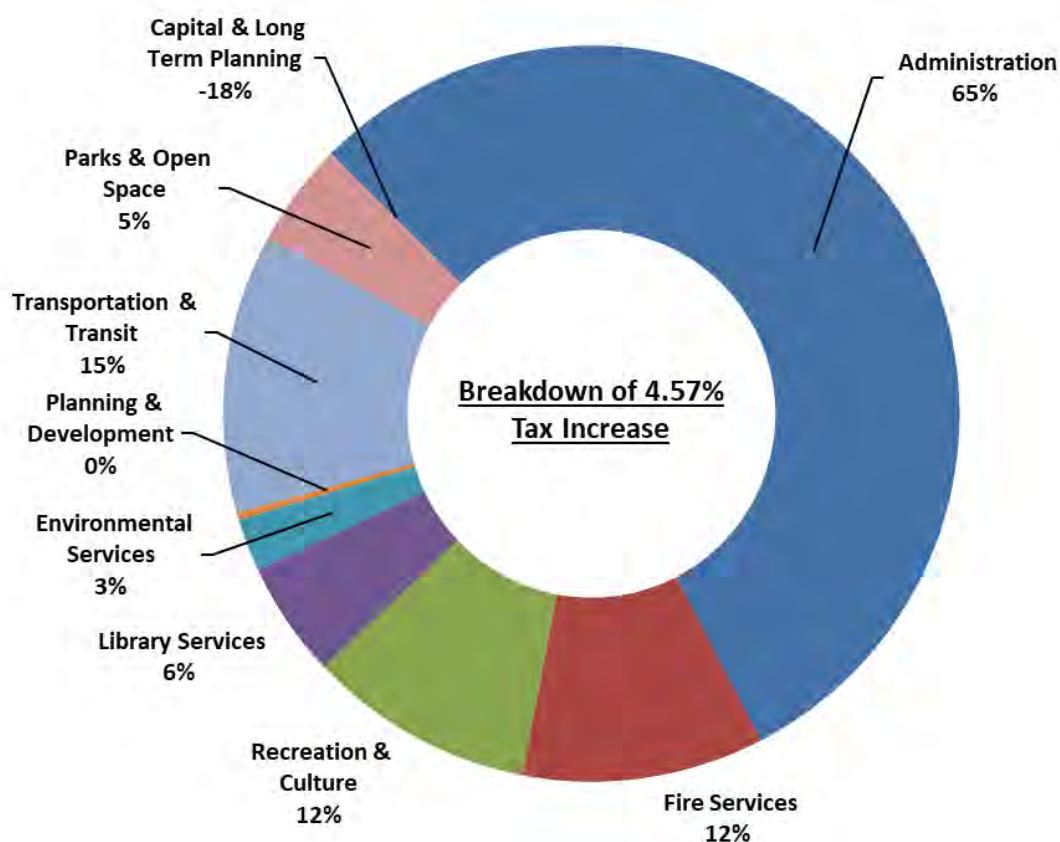
Assessment growth and supplemental tax billing revenues are an important element of the annual budgeted cash inflows and the Town relies on these to minimize tax rate increases. They fluctuate greatly each year due to many reasons such as growth activities, the focus of the Municipal Property Assessment Corporation (MPAC), the economic climate and unexpected factors such as COVID-19, where site inspections were suspended at the beginning of the pandemic. Based on current estimates it is anticipated that assessment growth in 2022 will be very low at only 0.5%, yielding additional revenues of \$300,000. Supplementary tax billings can vary each year and have ranged from \$350,000 to as high as \$1.3M, therefore, staff are not budgeting an increase in 2022 and will maintain the budget at the current level of \$325,000. This level of growth is the lowest that the Town has experienced in the past few years creating pressures that limit budget increases and service level enhancements.

Special Levies

Special levies are raised to provide a funding source that directs tax levies to a specific purpose or objective. For the 2021 tax year, the Town had several special levies in place, one of which has now fulfilled the original purpose.

The Arena Program Special Levy which was created through the combination of two special levies has now fulfilled its original intent. The final \$228,900 of the arena levy has now ended and will be incorporated into the financial sustainability special levy resulting in an annual levy of \$1,599,700 as per report CORPSERV-2020-0042 (2021 Proposed Capital and Operating Budget and Business Plan). At this time, the levy is required for the ongoing financial sustainability of the Town. For additional information on the special levies, please refer to the Supplementary Section.

The following chart provides a breakdown of the net tax increase by service categories

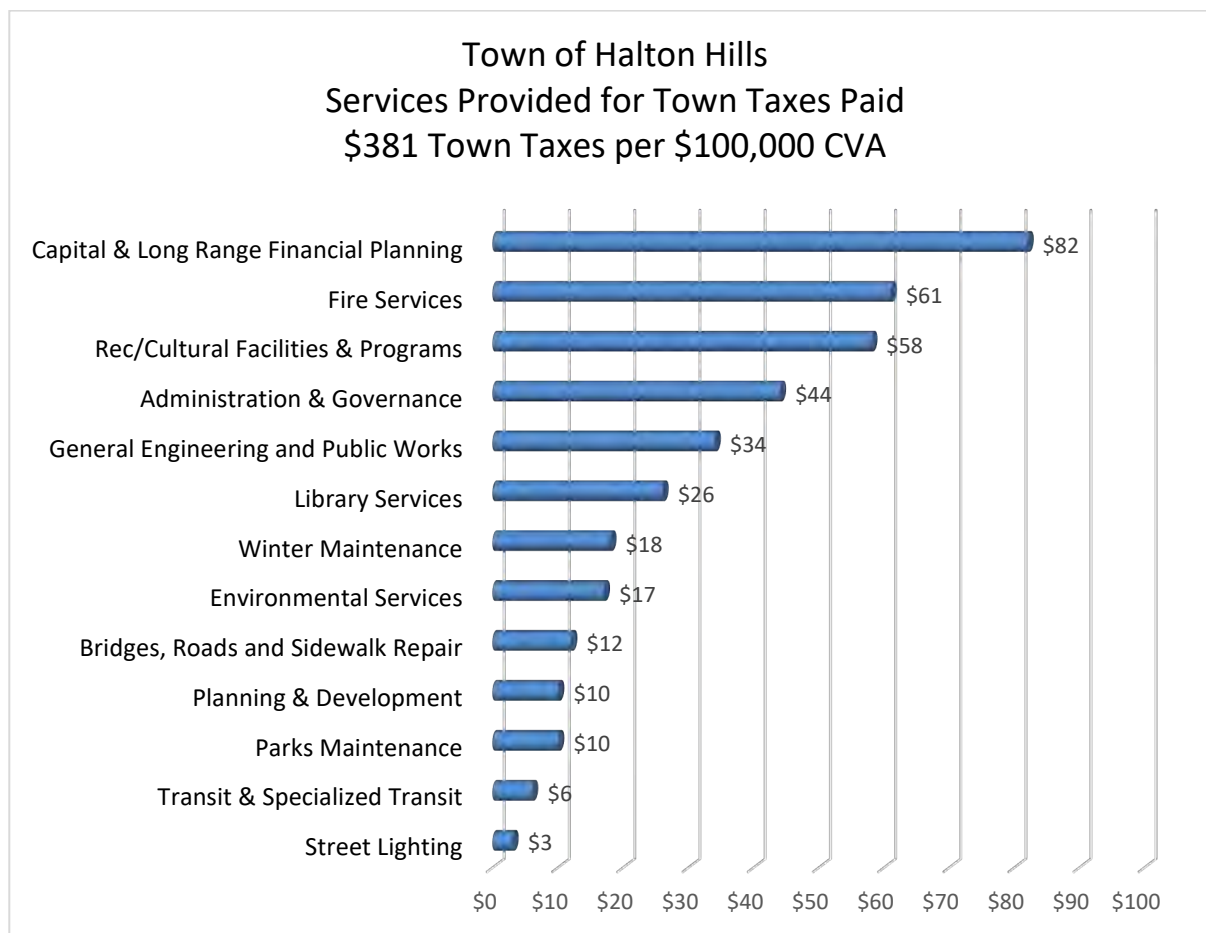


Combined Taxes and Use

As presented in the table below, the Town's 4.57% tax increase consists of 2.66% (\$9.70 per \$100,000 CVA) to support base budget pressures from inflation and growth and 1.91% (\$6.95 per \$100,000 CVA) to fund key priorities. When blended with the projected rate increases for the Region of Halton and the Halton District School Boards, the total impact on the residential tax bill is expected to be a 2.85% increase or \$22.66 per \$100,000 CVA.

Description	Share of Tax Bill	Increase	Impact on Total Bill	Increase per \$100,000 of Assessment
Assessment Growth		-0.53%	-0.25%	(\$1.94)
Inflation on Existing Services		2.90%	1.35%	\$10.55
Growth Related Increases		0.30%	0.10%	\$1.09
Total Base Operating Budget		2.66%	1.20%	\$9.70
Planning for Infrastructure Needs		0.60%	0.28%	\$2.19
New Services and Enhancements		1.31%	0.61%	\$4.76
Total Town of Halton Hills	46.5%	4.57%	2.09%	\$16.64
Region of Halton	34.8%	2.16%	0.76%	6.02
Education	18.7%	0.00%	0.00%	\$0.00
Total Tax Impact	100.0%		2.85%	\$22.66

The Town's 4.57% tax increase translates to \$380.64 in property tax per \$100,000 of CVA for the Town related services. The Town's portion of tax is spent on providing the following services:

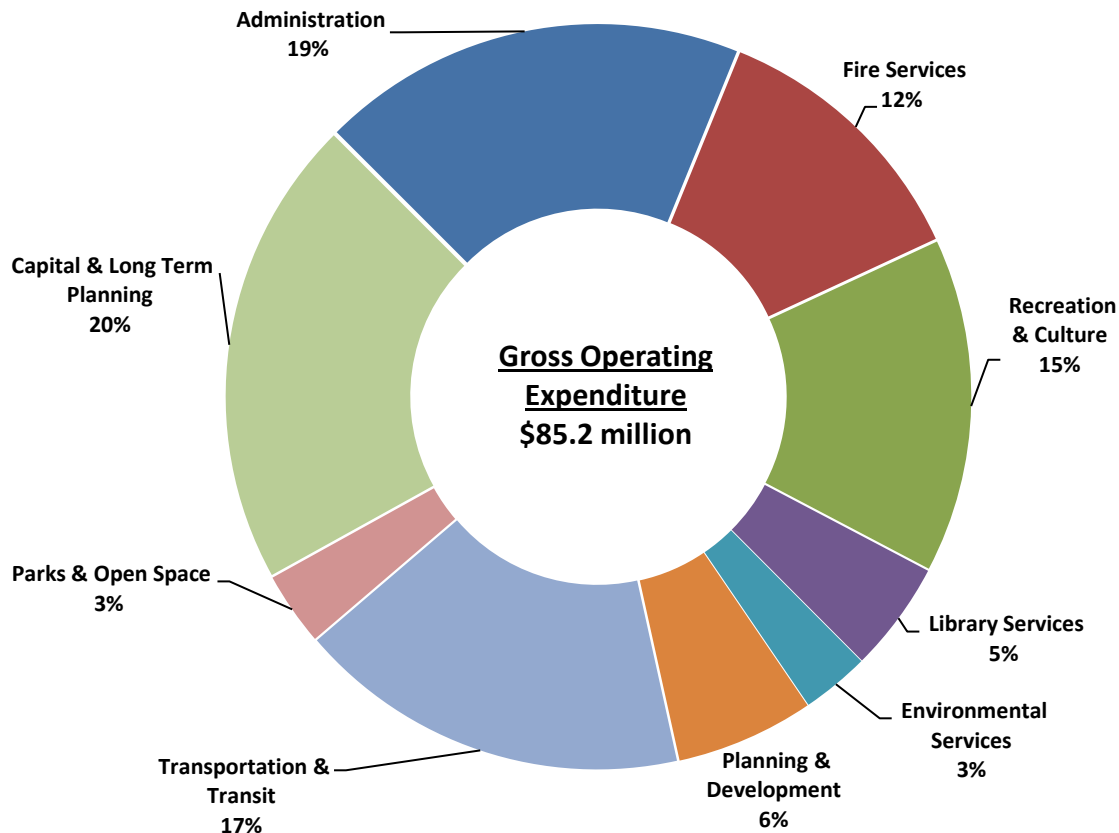


Budget Expenditures by Service

The Town is responsible for services that support the safety and well-being of its residents and businesses, which in turn, contributes to a high quality of life. Some of these services have a direct and immediate effect on the community. Other services, such as long term planning or policy development, support the growth of the community in a way that balances future needs with the maintenance of current service levels.

The Town's gross operating expenses are budgeted at \$85,221,432 and provide the following services and programs:

- Capital & Long Term Planning - \$17,509,645 (20%). Includes planning and capital financing for the replacement of Town assets and infrastructure including roads, facilities, fleet and other equipment.
- Administration - \$15,898,800 (19%). Includes administrative services associated with the governance of Town provided services. Administration encompasses Council, Information Technology Services, Clerks and Legislative Services, Economic Development, Human Resources, Communications and Treasury-related services, as well as the delivery of corporate-wide programs such as insurance coverage and legal services.
- Transportation & Transit - \$14,657,563 (17%). Includes expenses for the ongoing maintenance of Town assets such as bridges, roads and sidewalks and the delivery of services such as snowplowing and street lighting.
- Recreation & Culture - \$12,459,720 (15%). Includes operating costs of recreation and cultural facilities, as well as aquatics programs and programs for seniors and youth.
- Fire Services - \$10,166,855 (12%). Includes operating costs related to three fire stations that provide an all-hazards response capability to natural and human-caused events.
- Planning & Development - \$5,151,373 (6%). Includes costs associated with developing and implementing plans, programs and services that enhance and build the community. Services cover the development of policy documents, the review of development applications filed under the Planning and Building Code Acts and the preparation of various legal agreements.
- Library Services - \$4,109,900 (5%). Includes operating costs of the Georgetown and Acton branch libraries, the development of the collection, both print and non-print, as well as programs delivered by Library staff.
- Parks & Open Space - \$2,743,805 (3%). Includes costs involved with the acquisition, design, construction and maintenance of parks, trails and cemeteries, as well as community development for groups, volunteers and events.
- Environmental Services - \$2,523,771 (3%). Includes all costs related to stormwater management and climate change adaptation and mitigation.



Budget Revenues

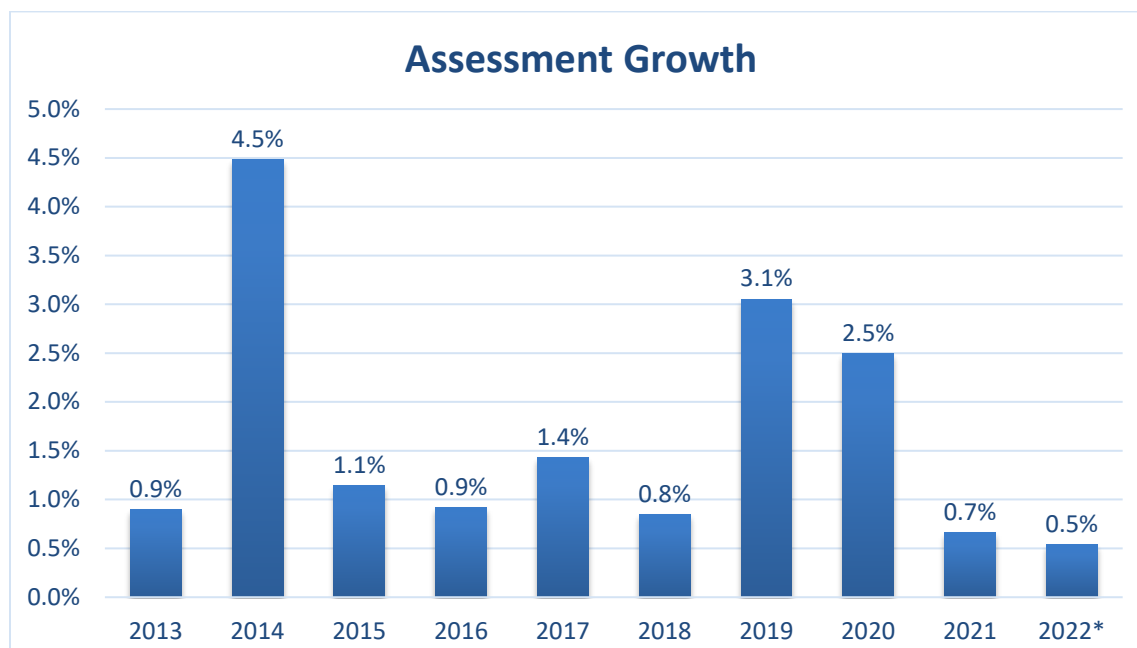
Property taxation represents 69% of the funding for the Town's operating budget, including assessment growth, supplementary taxes, and 11% from special levies; the remaining balance is primarily comprised of user fees, service charges, dividends and earned interest.

Assessment growth and a correlated increase to tax revenues occurs when new properties are added to the tax roll and/or expansions of or additions are made to existing properties. Assessment growth can also be reduced when it is impacted by the settlement of appeals filed by property owners. The 2022 operating budget includes additional revenue of \$300,000 from assessment growth or 0.5% of the budget. The assessment growth is related mostly to new residential housing construction. Increases in property values due to reassessment do not provide additional revenue to the Town. The tax rate is set in a manner in which the Town raises sufficient tax revenue to balance the budget.

The following graph depicts assessment growth as a percent of budget in the Town of Halton Hills over the past ten years. At 0.5%, anticipated growth in 2022 is much lower than the Town has experienced in the past three years. Growth in weighted assessment has varied significantly during the last decade commensurate with the availability of land supply and servicing. The Town is currently in a period of low growth primarily relying on infill projects with

varying construction timelines that are often difficult to predict. This lull is expected to continue over the next few years until growth in Vision Georgetown and the next phase of the Premier Gateway commences. Periods of limited growth creates budget pressures as there is no additional tax revenue from new development and redevelopment. As such, all increases to the budget rely on existing properties.

Growth in 2014 was largely comprised of increased assessment for the construction of the Toronto Premium Outlet mall while 2019 growth was driven by new residential housing construction and the addition of residential lots for future housing construction.



Note: 2022 assessment growth is estimated as final roll will be received in early December

Non-Residential Assessment

Industrial and commercial properties are taxed at a higher rate than residential, making this type of development beneficial to the Town in terms of assessment. As such, the preferred split between residential and non-residential is 80% and 20% respectively. In 2008, the Town's residential to non-residential ratio was 90/10; the construction of the Toronto Premium Outlet Mall (TPO) in 2014 was a significant factor in moving the ratio to 87.8/12.2. As of the 2019 returned tax roll from the Municipal Property Assessment Corporation (MPAC), the ratio has changed to a healthier 83.6/16.4.

The Town's residential to non-residential ratio as of 2019 is comparable to other local municipalities as shown in the chart below:

Assessment Mix		
Town	Residential	Non-Residential
Halton Hills	83.6%	16.4%
Burlington	83.5%	16.5%
Milton	82.8%	17.2%
Oakville	87.8%	12.2%

Raising the non-residential component is a priority for the Town given the larger assessment value. With the completion of planning studies related to the Premier Gateway along with the extension of servicing, staff anticipates a continued increase in the non-residential ratio.

User Fee Revenue

User fees are a critical source of revenue for the Town. They are reviewed annually from the perspective of service delivery, cost recovery, comparability of fees with neighbouring municipalities and market demand. In advance of the 2022 budget year, the proposed user fee updates were presented to Council in report CORPSERV-2021-0036.

Revenues from Halton Hills Community Energy Corporation

Halton Hills Community Energy Corporation (HHCEC) and its subsidiaries contribute significant streams of revenue to the Town, through dividend and interest re-payments. In 2022 the annual dividends are expected to be \$1,692,000, and \$1,313,100 of this is utilized to offset costs in the Town's operating budget, with the remaining \$378,900 directed to reserves to assist with the Long Range Financial Plan targets. In July 2019, Council approved a six year plan for HHCEC to repay a \$16.1M promissory note to the Town. This provides a steady and predictable cash flow to address capital funding needs. As Halton Hills Community Energy Corporation (HHCEC) continues to repay the promissory note to the Town, there is an offsetting reduction in cash inflows from interest repayments, which also impact the base budget. For 2022 the interest payments are anticipated to be \$362,600, a reduction of \$115,300 over 2021. The Town places 100% of this interest income into reserves.

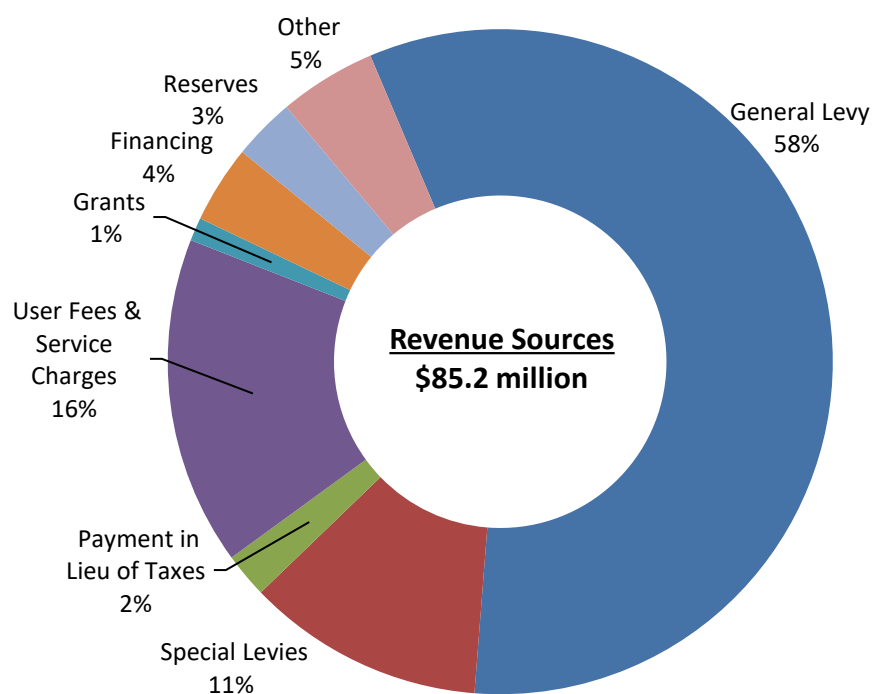
Other revenue sources do not typically increase at the pace of inflation on expenditures for Town services or with the Town's growth, such as earned interest or federal and provincial grant funding. As a result, the budget is largely supported through taxation.

Grants from Other Levels of Government

Operating grant funding is largely comprised of Provincial Gas Tax funds for public transit operations. The majority of available grant funding is for infrastructure related expenditure and helps to support the Town's capital program. The below table summarizes all budgeted operating grant funding and the program that these funds support:

Operating Grants	2022 Budget Funding	Program
Provincial Gas Tax	595,500	ActiVan - Public Transit
Ontario Community Infrastructure Fund	80,000	Asset Management
Seniors Active Living Centre - Maintenance & Operating Grant - Seniors	85,400	Recreation
Seniors Active Living Centre - Maintenance & Operating Grant - Community Programs	18,000	Recreation
Local Health Integration Network	79,412	Recreation
Provincial Library Operating Grant - Ministry of Tourism, Culture & Sport	61,300	Library Services
Ministry of Transportation	44,932	Public Works
Canada Summer Jobs	1,000	Clerks & Administrative Services
Total	965,544	

Sources of revenues used to fund the \$85,221,432 operating expenses are displayed in the chart below, along with their percentage share of total funding.



Staff Complement

TOWN OF HALTON HILLS STAFF COMPLEMENT 2022 BUDGET & BUSINESS PLAN				
	2021 Final Budget	* 2022 Base Budget	2022 Net Additions	2022 Budget Submission
Full-Time	326.0	326.0	5.0	331.0
Part-Time	132.8	135.4	0.5	135.9
Capital Full-Time	-	-	1.0	1.0
Growth Related	-	-	4.0	4.0
Contract	1.0	2.0	0.1	2.1
Permanent Staff Complement	459.8	463.4	10.6	474.0
Contract	3.7	1.0	3.0	4.0
Capital Contract	-	1.0	0.3	1.3
Growth Related	-	-	1.0	1.0
Temporary Staff Complement	3.7	2.0	4.3	6.3
Total Staff Complement	463.5	465.4	14.9	480.3

Staffing complement in full time equivalent (FTE)

** Includes amendments to 2021 budget as a result of in year staffing changes.*

As noted above, the total staff complement has changed to address key priorities and in particular, to ensure Town services are delivered in an effective, efficient, and economical manner. Net additions in 2022 include the following:

- The addition of 4.0 full time and 1.0 contract position are required to support the increase in services as the Town prepares for growth.
 - A Senior Planner, Development Review position is required to provide professional planning expertise and project management on behalf of the Town in the review and processing of development applications. This position is required to handle expected service demands as the Town places greater emphasis on pre-consultation and public consultation; the development of the Vision Georgetown lands and Premier Gateway occurs; and, more complex infill development proposed.
 - An Engineering Development Coordinator to focus on the review and approval of related planning applications, administration of the site alteration bylaw, and to conduct a technical review of OPA, ZBA and subdivision agreements as the Town prepares for the upcoming growth in Vision Georgetown and the Premier Gateway. This position will also play a key role in supporting the business concierge program as growth continues in the commercial and industrial sectors.
 - A Geomatics Data Analyst position is required to support the increasing Geomatics data function in the Town in preparation for Vision Georgetown and the continued development in the Premier Gateway. All areas of the Town

leverage Geomatics data to enable business operations and decision making improvements while providing support for studies and public meetings. Tracking growth in the Town, supporting the Asset Management Program, enabling mobile technology for field crews, tracking Economic Development, and maintain multiple data sets related to property within the Town are some of the functions that this position will support.

- A Financial Analyst to provide support as the Town continues to expand due to the increasing requirement for the Finance Department to monitor development charge revenues, associated assessment growth and manage and track an upsurge in corporate grant applications. This position will continue to update the Town's LRFP and ensure the financial portfolio is affordable and sustainable.
 - A Legal Assistant (2 year contract) to assist with the preparation of development and non-development agreements; coordinating acquisitions and dispositions of Town lands and easements between Town staff and solicitor; conducting registrations; undertaking title searches and corporate searches; and compliance letters and providing staff with guidance and review of corporate projects. It is imperative that these agreements be properly reviewed and amended in preparation for Vision Georgetown and the continued development of the Premier Gateway. Having current, accurate resources in place will help this section to successfully manage the anticipated increase in the volume of work directly attributable to growth.
- Staffing for the new Administrative Monetary Penalty System (AMPS) includes 1.0 FTE for a full time Enforcement Administrative Assistant and 0.11 FTE in contract hours for a Hearing Officer.
 - A full time Facilities Maintenance Coordinator dedicated to the maintenance operations of the Acton Arena and Community Centre.
 - The conversion of 2.0 FTE contract positions to permanent full time to meet existing service level expectations. These positions include the Economic Development and Special Projects Coordinator and the Facility Capital Projects Supervisor.
 - A Landscape Architectural Technologist contract position to advance current capital projects and asset management initiatives.
 - The addition of 0.75 FTE for a Construction Inspector contract position responsible for the construction inspection of infrastructure capital projects.
 - A Public Art Coordinator contract position will be responsible for policy and project work to implement the Public Art Master Plan.
 - The continuation of 2021 contract positions including the Cultural Program Producer, Energy Management and Climate Change Analyst, and the Business Analyst working on the Asset Management Information System Implementation.
- .

Town of Halton Hills 2022 Operating Budget Net Expenditures by Department

	2021		2022					2022 vs. 2021	
	Budget (\$)	Forecast (\$)	Base Budget (\$)	Pre-Approved Capital Impacts	Inclusions	One-Time	Total Budget (\$)	Budget Change	
Net Expenditures									
Council	962,200	808,710	935,400	-	-	-	935,400	(26,800)	-2.8%
Office of the CAO	4,789,400	4,618,232	4,880,400	19,100	157,000	(45,000)	5,011,500	222,100	4.6%
Corporate Services	5,761,300	5,566,631	5,792,300	359,800	-	-	6,152,100	390,800	6.8%
Library Services	3,754,700	3,752,262	3,916,600	-	15,300	-	3,931,900	177,200	4.7%
Fire Services	9,172,055	8,967,766	9,528,855	-	10,000	-	9,538,855	366,800	4.0%
Transportation & Public Works	14,144,000	13,040,104	14,486,300	78,000	168,000	-	14,732,300	588,300	4.2%
Planning & Development	1,554,100	1,558,687	1,570,500	-	-	-	1,570,500	16,400	1.1%
Recreation and Parks	8,045,600	8,876,425	8,317,400	(6,000)	127,400	-	8,438,800	393,200	4.9%
Corporate Revenues & Expenses	7,856,145	9,958,832	8,666,045	231,000	-	(294,100)	8,602,945	746,800	9.5%
Total Net Expenditures	56,039,500	57,147,647	58,093,800	681,900	477,700	(339,100)	58,914,300	2,874,800	5.1%
General Levy	(46,595,600)	(46,949,100)	(46,949,100)	-	(1,859,800)	-	(48,808,900)	(2,213,300)	4.8%
Special Levies	(9,090,400)	(9,090,400)	(9,090,400)	-	(760,000)	45,000	(9,805,400)	(715,000)	7.9%
Assessment Growth	(353,500)	-	-	-	(300,000)	-	(300,000)	53,500	
Total Taxation	(56,039,500)	(56,039,500)	(56,039,500)	-	(2,919,800)	45,000	(58,914,300)	(2,874,800)	5.1%
Net Town Tax Impact (Net of Assessment Growth)	(56,339,500)		(56,339,500)	-	(2,619,800)	45,000	(58,914,300)	(2,574,800)	4.57%

Note: Department subtotals show net operating expenditures and do not include contributions from Special Tax Levies. The 2021 forecast is based on September 30, 2021 forecast to December estimates and is subject to change.

Town of Halton Hills
2022 Operating Budget
Gross Expenditures and Revenues by Category

	2021 Budget (\$)	2022					2022 vs. 2021	
		Base Budget (\$)	Pre-Approved Capital Impacts	Inclusions	One-Time	Total Budget (\$)	Budget Change	
Gross Expenditures								
Salaries & Benefits	46,314,989	47,352,508	-	1,021,100	707,300	49,080,908	2,765,919	5.97%
Materials & Supplies	3,568,585	3,657,574	28,600	-	37,900	3,724,074	155,489	4.36%
Utilities, Services & Other	11,339,869	11,899,282	422,300	93,500	230,100	12,645,182	1,305,313	11.51%
Financing & External Transfers	5,786,800	5,268,200	-	-	-	5,268,200	(518,600)	-8.96%
Contributions to Reserves	11,485,276	12,241,068	231,000	-	126,900	12,598,968	1,113,692	9.70%
Contributions to Capital Fund	2,880,100	2,325,100	-	-	(421,000)	1,904,100	(976,000)	-33.89%
Total Gross Expenditures	81,375,619	82,743,732	681,900	1,114,600	681,200	85,221,432	3,845,813	4.73%
Gross Revenues								
Payment in Lieu of Taxes	(1,859,400)	(1,859,400)	-	-	-	(1,859,400)	-	0.00%
User Fees & Service Charges	(10,006,698)	(9,974,698)	-	(634,100)	-	(10,608,798)	(602,100)	6.02%
Recoveries & Donations	(1,527,973)	(1,594,679)	-	24,300	-	(1,570,379)	(42,406)	2.78%
Development Charges	(3,005,000)	(3,009,500)	-	-	-	(3,009,500)	(4,500)	0.15%
Grants	(958,360)	(965,544)	-	-	-	(965,544)	(7,184)	0.75%
Reserves	(2,476,500)	(1,763,100)	-	-	(919,300)	(2,682,400)	(205,900)	8.31%
Financing	(3,332,900)	(3,217,600)	-	-	-	(3,217,600)	115,300	-3.46%
Other	(2,169,288)	(2,265,411)	-	(27,100)	(101,000)	(2,393,511)	(224,223)	10.34%
Total Gross Revenues	(25,336,119)	(24,649,932)	-	(636,900)	(1,020,300)	(26,307,132)	(971,013)	3.83%
General Levy	(46,595,600)	(46,949,100)	-	(1,859,800)	-	(48,808,900)	(2,213,300)	4.75%
Special Levies	(9,090,400)	(9,090,400)	-	(760,000)	45,000	(9,805,400)	(715,000)	7.87%
Assessment Growth	(353,500)	-	-	(300,000)	-	(300,000)		
Total Taxation	(56,039,500)	(56,039,500)	-	(2,919,800)	45,000	(58,914,300)	(2,874,800)	5.13%
Net Town Tax Impact (Net of Assessment Growth)	(56,339,500)	(56,339,500)	-	(2,619,800)	45,000	(58,914,300)	(2,574,800)	4.57%

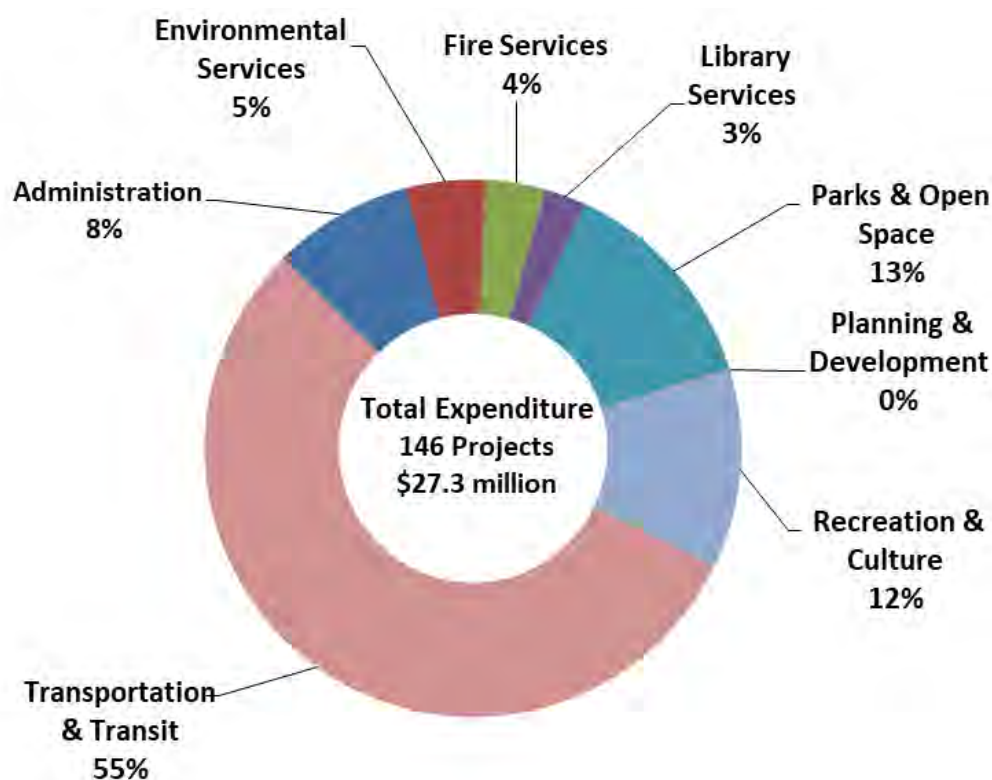
2022 Capital Budget Summary

The capital budget is developed in consideration of Council's strategic priorities, the Long Range Financial Plan, the Corporate Asset Management Plan, the Corporate Energy Plan, departmental strategic plans, as well as in-year Council and Committee reports. The Town's 2022 capital budget was prepared with a focus on aligning the capital forecast with the timing of growth and ensuring affordability.

The Town of Halton Hills proposed 2022 capital budget is \$27,338,100 and the 2023 to 2031 capital forecast totals \$427,061,500. The 2022 capital budget supports the following:

- Approved growth management land use strategy;
- Local job growth and business investment opportunities;
- Affordable housing;
- Transportation issues including traffic safety, active transportation and preparing for the implementation of the Town's Transit Strategy;
- Climate change initiatives as the Town moves toward its goal of becoming a net zero municipality;
- Maintaining infrastructure in a state-of-good-repair;
- Asset investments in the context of climate change.

The following graph summarizes the proposed 2022 capital program by service category.



Investment in Transportation & Transit services represents the largest portion in the 2022 capital budget with forty-one projects totaling \$15,135,100. The following major roadway and transportation structure projects are proposed in the 2022 capital budget:

- The implementation of phase 2 of cycling infrastructure along Maple Ave from Trafalgar Road to Main Street. The infrastructure will include a multi-use path and cycling track to enable increased Active Transportation.
- The rehabilitation of Mountainview Road bridge over Hungry Hollow to provide a safe and reliable level of service for transportation and active transportation.
- The replacement of the culvert over Beeney Creek on Sixth Line including installation of a guiderail to protect the travelling public.
- The resurfacing of Mountainview Road from Maple Avenue to John Street. This project will incorporate active transportation facilities along Mountainview Road.

Major initiatives proposed within Parks and Open Space in 2022 include:

- The construction of the replacement of the Mold-Masters SportsPlex skatepark. Design of the facility was approved in 2017 but was deferred due the construction of the new Action Sports Park at Gellert Community Park. The construction of the Mold-Masters Action Sports Park will provide a variety of action sports park features that address the needs of local youth.
- Expanded scope for the construction of a washroom/concession building at Trafalgar Sports Park, including site servicing. The project is a joint capital project with Halton Hills Minor Baseball and Georgetown Slo-pitch, approved in principle by Council through Report R-2017-0030. The design has been expanded to include a multi-purpose meeting room, small office space and expanded storage areas. The design also includes innovative Climate Change/Sustainable building solutions such as energy efficiency and renewable materials (i.e. wood) which are at an increased cost over traditional materials.
- A multi-year project that includes the construction of trail infrastructure in Hungry Hollow, from Norval to Cedarvale Park and further to downtown

Administration projects are largely composed of information technology investments that were set out in the 2019 Corporate Technology Strategic Plan. Well-run municipalities rely on technology to be effective, increase the productivity and efficiency of their staff, and deliver services that satisfy customers with their simplicity and convenience. Furthermore, with the Town poised for significant population growth over the coming years, the focus is on expanding technology to facilitate growth in an efficient way, while meeting the expectations of residents for modernized service delivery. There will also be some investment in Town Hall in the 2022 capital budget to keep the building in a state of good repair while maximizing the efficiency and capacity of staff to work from Town Hall.

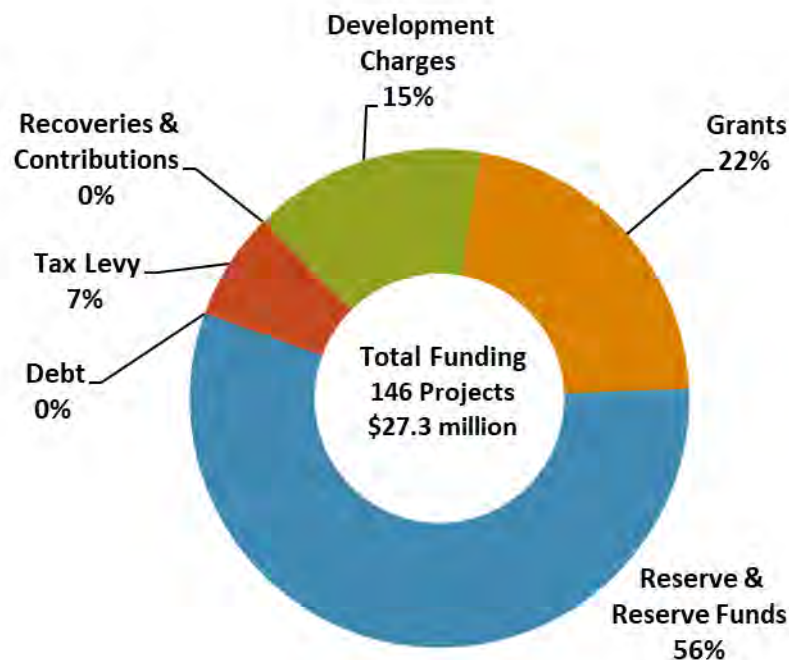
Recreational facilities enable the delivery of community, aquatics, senior and youth programs that improve the quality of life for residents by fostering active living, increasing inclusion and

encouraging participation. 2022 will focus on implementing low carbon design briefs for arena facilities to align the capital infrastructure improvements with long term energy efficient systems.

The following table highlights the top 10 capital projects representing 47% of the 2022 capital budget.

Project No.	Project Name	Total Cost
6100-26-2001	Mountainview over Hungry Hollow Bridge Rehab	4,100,000
6200-16-0104	Pavement Management	1,535,100
6500-06-0102	Equipment Replacement	1,341,000
6200-16-2106	Mountainview Rd Resurfacing - John-Maple	1,200,000
6200-26-1911	#23 6th Line Culvert Replacement	1,000,000
6200-16-1809	Guelph St/Sinclair Ave Intersection Improvements	925,000
8251-02-2224	MMSP LCDB Phased Dehumidification	841,000
6100-16-2107	Cycling Infrastructure on Maple Ave	775,000
5900-25-2203	Replace Tanker 742 (T3)	600,000
8500-11-1504	MMSP Skatepark Revitalization & Renewal	600,000
Total		12,917,100

There are various funding sources for capital projects including Town reserves, development charges and gas tax subsidies. The proposed 2022 capital budget of \$27.3 million will be funded as per the following funding sources:



Grant funding accounts for 22% of the total funding required for the 2022 capital budget. The below table provides a breakdown of funding sources and the capital projects they are contributing towards:

Capital Grants	Project No.	Project Name	Amount
Canada Gas Tax	6100-22-1805	Trucking Strategy Implementation Ph 1	200,000
	6100-26-2001	Mountainview over Hungry Hollow Bridge Rehab	950,000
	6200-16-2106	Mountainview Rd Resurfacing - John-Maple	1,100,000
	6200-22-0107	Bridge Rehab Study Update	75,000
	6200-26-1911	#23 6th Line Culvert Replacement	910,000
	6200-26-2201	#4 Bridge Fifth Line north of Steeles Rehabilitation	135,000
	8500-11-1504	MMSP Skatepark Revitalization & Renewal	550,000
	8500-11-1912	Park Pathway Revitln & Renewal	80,000
	8500-11-2204	Gellert Splash Pad Resurfacing	100,000
Subtotal			4,100,000
Ontario Community Infrastructure Fund	6100-26-2001	Mountainview over Hungry Hollow Bridge Rehab	1,580,000
Subtotal			1,580,000
Investing in Canada Infrastructure	6810-05-2201	Activan Software Module Enhancement	14,700
Program - Transit Stream	6810-25-1001	Vehicle Replacement for Specialized Transit Services	249,300
Subtotal			264,000
Total			5,944,000

Development Charges:

Development charges are an important financing source for growth in municipalities. It is anticipated that the balance in development charges at the start of the 2022 budget year will be negative. This will require further internal borrowing from Town reserves as forecast in the Long Range Financial Plan, to address the timing variances between the receipt of development charges and the need to fund growth-related projects.

The following table outlines the proposed 2022 capital budget projects with development charge eligibility, and funding:

2022 Proposed Capital Projects Funded from DCs

Town Fleet Electrification Study	24,000
Library Materials Collection Development	25,000
Steeles Ave Corridor Transit Infrastructure	24,000
Cycling Infrastructure on Maple Ave	270,000
Infill Sidewalk Connections	127,000
Streetlight & Pole Replacement	38,000
Rural Intersection Streetlighting	28,000
Active Transportation Improvements	24,000
Opticom Replacement Program	15,000
Pedestrian Crossings	86,000
5 Side Road and Fourth Line Traffic Signal	376,000
Todd Road Reconstruction	42,000
Prince St (All Phases)	110,000
Guelph St/Sinclair Ave Intersection Improvements	783,000
Guelph/Mill Intersection Improvements	297,000
Weather & Flow Monitoring Stations	12,000
Ops Centre Winter Materials Storage (Short-term)	7,000
New Equipment - Parks	25,000
New Equipment	63,000
Traffic Infrastructure	94,000
Robert C Austin Ops Centre Master Plan	141,000
Activan Software Module Enhancement	4,000
G'town Downtown Secondary Plan	17,000
Neighbourhood Level Skate Features	148,000
Rennie St. Park Ph 2	223,000
Mill Street Parkette	198,000
Trafalgar Sports Park Field of Dreams - Scope Change	396,000
Outdoor Ice Facility Feasibility Study	71,000
Trails Development: Fairy Lake	90,000
Trails Development: TSP Link	100,000
Trails Development: UCC Trails	198,000
Gellert Park Expansion - Design Phase	100,000
	<u>4,156,000</u>

Recoveries of development charges in 2021 were lower than anticipated due to slower than expected uptake of development in south Georgetown and Georgetown infill areas. Staff will continue to monitor and report on the growth and the collection of development charges.

2022 Capital Budget and Forecast (2023 – 2031)

As shown below, the proposed 2022 ten-year capital program totals \$454.4M. The program is expected to be funded mainly by the Town's capital reserves (\$138.6M, 31%), followed by development charges (\$123.6M, 27%), debt (\$97.7M, 21%), other funding including grants/subsidies/CIL (\$71.6, 16%) and tax levies (\$22.9M, 5%).

Year	Gross Cost	General & Special Tax Levies	Development Charges	Capital Reserves	Debentures	Other
2022	27,338,100	1,904,100	4,156,000	15,132,000	-	6,146,000
2023	42,980,100	2,322,100	4,803,000	19,355,000	10,966,000	5,534,000
2024	45,188,100	2,342,100	7,416,000	22,032,000	9,098,000	4,300,000
2025	38,775,700	2,352,100	15,000,000	16,338,100	-	5,085,500
2026	68,745,400	2,362,100	15,867,500	15,870,800	29,040,000	5,605,000
2027	66,591,200	2,362,100	24,932,000	17,972,933	15,134,000	6,190,167
2028	60,233,800	2,362,100	16,613,000	9,812,700	23,273,533	8,172,467
2029	42,277,700	2,362,100	13,747,000	9,641,433	7,339,000	9,188,167
2030	29,461,400	2,272,100	12,159,500	5,518,800	990,000	8,521,000
2031	32,808,100	2,272,100	8,908,000	6,921,000	1,887,000	12,820,000
Total	454,399,600	22,913,000	123,602,000	138,594,800	97,727,500	71,562,300

The 2022 ten-year program of \$454.4M is \$159.9M higher than the programs included in the 2021 ten-year program (\$294.5M). This increase is driven by a \$108M increase in growth-related programs that are currently being reviewed as part the development charges by-law update process and by a \$52M increase in non-growth related programs, which includes \$30M related to the Parkland acquisition program and investment in various climate change mitigation and adaptation initiatives.

As a result of this increase, the 2022 ten-year program requires higher levels of financing from debt and reserves, as well as higher interfund loans for development charges when compared to the funding structure projected for the 2021 program.

It should be noted that the growth-related capital programs reflect the total capital needs to accommodate anticipated growth as currently identified through the Town's DC by-law update process. The growth-related program and all related financing will continue to be refined based on affordability/sustainability through the LRFP update and the remaining DC process in early 2022. The final growth-related program and financing will be considered by Council as part of the DC and CBC by-laws approval process in 2022.

Further, Transit service strategy and the construction of Gellert Phase 2 are currently supported by development charges, reserves and debt in the 2022 ten-year program. The implementation of these projects will be subject to the availability of external funding sources and the Town's financing capacity as assessed through the LRFP update process.

The following table lists the top 10 programs included in the ten-year capital budget and forecast. These programs represent 45% of the total program.

Project Name	Project Type	Timing	Total Cost
Eighth Line - Steeles to Maple Ave Reconstruction	Growth	2025-2029	43,750,000
Property Acquisition Parks & Open Spaces	Growth	2022-2031	30,200,000
GCC Phase 2	Growth	2024-2026	27,723,000
Pavement Management	Non-growth	2022-2031	19,140,000
Transit Service Strategy Implementation	Growth	2022-2031	16,930,000
Trafalgar Sports Park	Growth	2022-2028	15,849,000
15 SdRd - Town Line to Trafalgar Rd Reconstruction	Growth	2026-2029	14,500,000
Collector/Arterial Asphalt Res	Non-growth	2023-2031	12,450,000
Equipment Replacement	Non-growth	2022-2031	11,887,500
AIP Revitalization Construction	Growth	2024	11,550,000
			203,979,500

Climate Change

The Town continues to take actions to address climate change issues to meet the climate emergency declaration requirements and build a low carbon and resilient future. As part of its "Plan while Doing" approach, staff is keeping track of the additional costs required and continue to identify future needs for climate actions, which are included in the capital budgeting process.

The following table shows the 2022 ten-year capital program which includes a total \$20.1M of expenditures to implement the Town's Climate Change Mitigation/Adaptation strategies through various programs, including facilities replacement/rehabilitation and transit services, with \$2.3M allocated in 2022 for these initiatives.

Investment in Climate Change Mitigation & Adaptation	2022	2023-2031	Total
Facilities - Low Carbon Design Build (LCDB)	1,259,000	5,919,000	7,178,000
Transit - Electric vehicles & infrastructure	-	3,530,000	3,530,000
Climate change Action & Adaptation Strategy Implement	1,029,700	8,344,100	9,373,800
Total investment	2,288,700	17,793,100	20,081,800
2022 Budget & 2023-2031 Forecast	27,338,100	427,061,500	454,399,600
% of Investment over total budget & forecast	8.4%	4.2%	4.4%

As the Town's Climate Change Action Plan evolves and additional information becomes available in other service areas for other infrastructure and assets, future demands for further investments will be identified. For example, the Stormwater Management Study and the Departmental Asset Management Plans will identify additional funding requirements once they are completed. These additional funding requirements will be reviewed as part of the annual budget processes and will be incorporated into the Town's Long Range Financial Plan as appropriate.

2022 Preliminary Capital Budget

Line	Page No.	Budget Year	Department	Division	Project No.	Project Name	2022 Score	Gross Cost
1	173	2022	Corporate Services	Purchasing & Risk Management	2600-05-2201	Insurance Claims Management Software	*1	91,000
2	174	2022	Corporate Services	Information Technology Services	2300-10-2110	AMPS Technology Implementation	*2	61,400
3	175	2022	Corporate Services	Information Technology Services	2300-05-2204	Growth Monitoring Model Ph2	*3	66,500
4	117	2022	Office of the CAO	Climate Change & Asset Management	7300-10-1902	Climate Change Adaptation Strategy Implementation	5.00	100,000
5	274	2022	Transportation & Public Works	Transportation	6100-21-1701	Rural Intersection Streetlighting	5.00	30,000
6	275	2022	Transportation & Public Works	Transportation	6100-28-0101	Opticom Replacement Program	5.00	20,000
7	276	2022	Transportation & Public Works	Transportation	6100-28-1808	Mandated AODA Accessible Traffic Signals	5.00	105,000
8	277	2022	Transportation & Public Works	Transportation	6100-28-2103	5 Side Road and Fourth Line Traffic Signal	5.00	500,000
9	278	2022	Transportation & Public Works	Public Works	6500-18-0110	Traffic Infrastructure	5.00	100,000
10	176	2022	Corporate Services	Human Resources	2200-10-2101	Succession Plan-Training/Dev	4.60	15,000
11	177	2022	Corporate Services	Human Resources	2200-22-0105	Council Compensation Survey	4.60	15,000
12	178	2022	Corporate Services	Human Resources	2200-22-2201	Part-time Wage & Pay Equity Review	4.60	30,000
13	179	2022	Corporate Services	Finance	2400-10-2102	PS3280 Implementation	4.60	80,000
14	279	2022	Transportation & Public Works	Engineering & Construction	6200-22-0020	Traffic Signal Legal Drawings Update	4.60	30,000
15	180	2022	Corporate Services	Information Technology Services	2300-05-2202	SAN Replacement	4.50	150,000
16	234	2022	Fire Services	Facilities	5500-02-2203	Station Renovations - Acton Station	4.50	100,000
17	280	2022	Transportation & Public Works	Transportation	6100-16-0103	School Zone Traffic Calming Program	4.40	25,000
18	281	2022	Transportation & Public Works	Transportation	6100-17-1801	Infill Sidewalk Connections	4.40	150,000
19	282	2022	Transportation & Public Works	Transportation	6100-22-1805	Trucking Strategy Implementation Ph 1	4.40	400,000
20	283	2022	Transportation & Public Works	Transportation	6100-28-1516	Neighbourhood Traffic Calming	4.40	40,000
21	284	2022	Transportation & Public Works	Transportation	6100-28-1703	Pedestrian Crossings	4.40	115,000
22	286	2022	Transportation & Public Works	Public Works	6500-06-1701	New Equipment	4.40	384,000
23	287	2022	Transportation & Public Works	Public Works	6500-18-0111	Signage	4.40	35,000
24	285	2022	Transportation & Public Works	Public Works	6500-06-0105	New Equipment - Parks	4.40	25,000
25	181	2022	Corporate Services	Information Technology Services	2300-04-0101	Technology Refresh	4.30	150,000
26	182	2022	Corporate Services	Information Technology Services	2300-05-2203	Backup Solution Replacement	4.30	40,000
27	183	2022	Corporate Services	Purchasing & Risk Management	2600-06-0101	Photocopier/Fax/Printers	4.30	182,000
28	371	2022	Recreation & Parks	Parks & Open Space	8500-11-1911	Pedestrian Bridge Replacement	4.30	20,000
29	118	2022	Office of the CAO	Economic Development	1100-10-0101	Community Improvement Plan Grant Program	4.20	50,000
30	119	2022	Office of the CAO	Economic Development	1100-10-1803	Economic Investment Attraction Fund	4.20	75,000
31	120	2022	Office of the CAO	Cultural Services	4000-22-2202	Truth and Reconciliation Strategy - Phase 1 Consultation	4.20	50,000
32	208	2022	Library Services	Administration	3000-15-0103	Lib Mats Collection Developmnt	4.20	25,000
33	288	2022	Transportation & Public Works	Transportation	6100-26-2001	Mountainview over Hungry Hollow Bridge Rehab	4.10	4,100,000
34	289	2022	Transportation & Public Works	Engineering & Construction	6200-16-1803	Prince St (All Phases)	4.10	200,000
35	290	2022	Transportation & Public Works	Engineering & Construction	6200-16-2106	Mountainview Rd Resurfacing - John-Maple	4.10	1,200,000
36	291	2022	Transportation & Public Works	Engineering & Construction	6200-16-2203	10th Line Resurfacing - 10 sdrd to Steeles	4.10	150,000
37	372	2022	Recreation & Parks	Parks & Open Space	8500-13-0106	Play Equipment Replacement	4.10	385,000
38	184	2022	Corporate Services	Human Resources	2200-10-2201	Corporate Leadership Training Program	4.00	20,000
39	235	2022	Fire Services	Suppression	5200-06-0101	Small Equipment Replace	4.00	33,000
40	236	2022	Fire Services	Suppression	5200-07-0102	FF Protective Clothing Repl	4.00	83,000

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Line	Page No.	Budget Year	Department	Division	Project No.	Project Name	2022 Score	Gross Cost
41	237	2022	Fire Services	Suppression	5200-07-0104	Breathing Apparatus Replacemnt	4.00	20,000
42	238	2022	Fire Services	Suppression	5200-07-2201	Fire Hose/Turnout Gear Dryer	4.00	75,000
43	239	2022	Fire Services	Fleet	5900-25-2203	Replace Tanker 742 (T3)	4.00	600,000
44	292	2022	Transportation & Public Works	Public Works	6500-22-2201	Robert C Austin Ops Centre Master Plan	4.00	200,000
45	373	2022	Recreation & Parks	Facilities	8211-06-2101	Acton Arena Lobby A/C Installation	4.00	39,000
46	374	2022	Recreation & Parks	Parks & Open Space	8500-11-0115	Parks Tree Planting	4.00	30,000
47	375	2022	Recreation & Parks	Parks & Open Space	8500-11-0116	Splash Pad Mechanical Equipment Replacement	4.00	50,000
48	376	2022	Recreation & Parks	Parks & Open Space	8500-11-2209	Trafalgar Sports Park Field of Dreams - Scope Change	4.00	400,000
49	377	2022	Recreation & Parks	Parks & Open Space	8500-22-2201	Outdoor Ice Facility Feasability Study	4.00	80,000
50	293	2022	Transportation & Public Works	Engineering & Construction	6200-26-1911	#23 6th Line Culvert Replacement	3.90	1,000,000
51	294	2022	Transportation & Public Works	Engineering & Construction	6200-26-2201	#4 Bridge Fifth Line north of Steeles Rehabilitation	3.90	150,000
52	121	2022	Office of the CAO	Clerks	2100-10-2201	Off-Site Records Destruction	3.80	30,000
53	185	2022	Corporate Services	Information Technology Services	2300-10-1501	Geospatial Data	3.80	15,000
54	295	2022	Transportation & Public Works	Transportation	6100-28-0107	LED Traffic Signal Replacement	3.80	50,000
55	296	2022	Transportation & Public Works	Engineering & Construction	6200-16-1809	Guelph St/Sinclair Ave Intersection Improvements	3.80	925,000
56	297	2022	Transportation & Public Works	Engineering & Construction	6200-16-1811	Guelph/Mill Intersection Improvements	3.80	350,000
57	298	2022	Transportation & Public Works	Public Works	6500-28-1002	Traffic Control Signals Replacement	3.80	90,000
58	299	2022	Transportation & Public Works	Public Works	6810-25-1001	Vehicle Replacement for Specialized Transit Services	3.80	340,000
59	378	2022	Recreation & Parks	Facilities	8211-02-2205	Acton Arena Interior Lighting	3.80	16,000
60	379	2022	Recreation & Parks	Facilities	8211-02-2206	Acton Arena Exterior Lighting Replacement	3.80	12,000
61	380	2022	Recreation & Parks	Facilities	8211-02-2208	Acton Arena Exit Light Fixtures Replacement	3.80	12,000
62	381	2022	Recreation & Parks	Parks & Open Space	8500-11-0107	Park Electrical Repairs	3.80	15,000
63	382	2022	Recreation & Parks	Parks & Open Space	8500-11-2204	Gellert Splash Pad Resurfacing	3.80	120,000
64	209	2022	Library Services	Administration	3000-15-0101	Library Materials	3.70	474,000
65	122	2022	Office of the CAO	Economic Development	1100-10-2001	17 Guelph Street - Environmental Work (cost escalation)	3.60	55,000
66	123	2022	Office of the CAO	Economic Development	1100-22-2201	Affordable Housing Action Plan	3.60	70,000
67	124	2022	Office of the CAO	Climate Change & Asset Management	1410-02-2201	Low Carbon Design Brief Towns' Facilities	3.60	150,000
68	125	2022	Office of the CAO	Climate Change & Asset Management	1410-22-0101	Low Carbon Transition Strategy Implementation	3.60	200,000
69	126	2022	Office of the CAO	Climate Change & Asset Management	1410-22-2202	Town Fleet Electrification Study	3.60	80,000
70	127	2022	Office of the CAO	Clerks	2100-10-1701	Alternative Voting Method	3.60	150,000
71	210	2022	Library Services	Administration	3000-06-2201	Library Lockers and Kiosk	3.60	80,000
72	383	2022	Recreation & Parks	Parks & Open Space	8500-11-1606	Remembrance Pk Mech Room Upgr	3.60	75,000
73	384	2022	Recreation & Parks	Parks & Open Space	8500-24-0105	Trails Development: UCC Trails	3.60	200,000
74	128	2022	Office of the CAO	Climate Change & Asset Management	7300-02-2001	CEP - HVAC Performance Testing and Retrofits	3.50	240,000
75	300	2022	Transportation & Public Works	Transportation	6100-21-0107	Streetlight & Pole Replacement	3.50	100,000
76	301	2022	Transportation & Public Works	Engineering & Construction	6200-20-2201	Limehouse Stormwater Outlet - Study, Permits and Design	3.50	75,000
77	129	2022	Office of the CAO	Council	0510-01-0101	Municipal Accessibility Plan	3.40	50,000
78	186	2022	Corporate Services	Finance	2500-22-0102	User Fee Review	3.40	40,000
79	211	2022	Library Services	Administration	3000-05-0002	Library Website Refresh	3.40	75,000
80	302	2022	Transportation & Public Works	Engineering & Construction	6200-22-1702	Pavement Management Study - 5 YR Cycle	3.40	65,000

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Line	Page No.	Budget Year	Department	Division	Project No.	Project Name	2022 Score	Gross Cost
81	385	2022	Recreation & Parks	Facilities	8200-02-0101	Facility Structural Repairs	3.40	88,000
82	386	2022	Recreation & Parks	Facilities	8400-02-2202	Town Hall Emergency & Exit Lighting Systems	3.40	76,000
83	387	2022	Recreation & Parks	Facilities	8400-02-2211	Town Hall Concrete Stair Replacement	3.40	99,000
84	388	2022	Recreation & Parks	Facilities	8421-02-2101	Norval CC Replace Exterior Wall Cladding	3.40	44,000
85	389	2022	Recreation & Parks	Parks & Open Space	8500-11-1807	Rennie St. Park Ph 2	3.40	225,000
86	390	2022	Recreation & Parks	Parks & Open Space	8500-11-2006	Hornby Park Revitalization	3.40	100,000
87	391	2022	Recreation & Parks	Parks & Open Space	8500-11-2207	Facility Flag Poles	3.40	85,000
88	392	2022	Recreation & Parks	Parks & Open Space	8500-24-0103	Trails Development: Fairy Lake	3.40	90,000
89	393	2022	Recreation & Parks	Parks & Open Space	8500-27-2201	Gellert Park Expansion - Design Phase	3.40	100,000
90	240	2022	Fire Services	Fleet	5900-25-2201	Replace Deputy Fire Chief's Car 3 Unit 713	3.30	60,000
91	303	2022	Transportation & Public Works	Transportation	6100-21-1802	Streetlight Pole Transformer Replacement	3.30	50,000
92	304	2022	Transportation & Public Works	Engineering & Construction	6200-16-0104	Pavement Management	3.30	1,535,100
93	394	2022	Recreation & Parks	Parks & Open Space	8301-11-2001	Prospect Tennis Ct Resurfacing	3.30	70,000
94	395	2022	Recreation & Parks	Parks & Open Space	8500-11-0102	Park Revitalization & Renewal	3.30	30,000
95	396	2022	Recreation & Parks	Parks & Open Space	8500-11-0103	Cemetery Revitalization & Rene	3.30	46,000
96	397	2022	Recreation & Parks	Parks & Open Space	8500-11-1504	MMSP Skatepark Revitalization & Renewal	3.30	600,000
97	398	2022	Recreation & Parks	Parks & Open Space	8500-11-1912	Park Pathway Revitln & Renewal	3.30	100,000
98	212	2022	Library Services	Administration	3000-09-0105	Library Technology Renewal	3.20	34,400
99	241	2022	Fire Services	Facilities	5500-02-1601	Training Centre Upgrades	3.20	10,000
100	305	2022	Transportation & Public Works	Public Works	6500-03-2001	Ops Centre Winter Materials Storage (Short-term)	3.20	25,000
101	306	2022	Transportation & Public Works	Engineering & Construction	6200-16-1601	Todd Road Reconstruction	3.10	50,000
102	399	2022	Recreation & Parks	Facilities	8211-02-2101	Acton Arena Concession Cabinetry	3.10	16,000
103	400	2022	Recreation & Parks	Facilities	8230-02-2101	AIP RTU1	3.10	121,000
104	401	2022	Recreation & Parks	Facilities	8230-02-2201	AIP Pool Tank Repairs	3.10	88,000
105	402	2022	Recreation & Parks	Facilities	8231-02-2201	GIP Pool Tank Repairs	3.10	88,000
106	403	2022	Recreation & Parks	Facilities	8231-06-1602	GIP Filter Replacement	3.10	80,000
107	404	2022	Recreation & Parks	Facilities	8231-06-1701	GIP Equipment Replacement	3.10	26,000
108	405	2022	Recreation & Parks	Facilities	8400-02-1702	Town Hall Replace Heat Pumps	3.10	55,000
109	406	2022	Recreation & Parks	Facilities	8400-02-1703	Town Hall MUA Replacement	3.10	39,000
110	407	2022	Recreation & Parks	Facilities	8400-02-2001	Town Hall Air Handling Unit	3.10	495,000
111	408	2022	Recreation & Parks	Facilities	8400-02-2201	Town Hall Domestic Water Main Replacement	3.10	27,000
112	409	2022	Recreation & Parks	Facilities	8400-02-2210	Town Hall LCDB Fittings and Equipment	3.10	38,000
113	410	2022	Recreation & Parks	Facilities	8421-02-2102	Norval CC Replace Flooring	3.10	16,000
114	130	2022	Office of the CAO	Climate Change & Asset Management	1410-10-2201	Natural Asset Management	3.00	100,000
115	131	2022	Office of the CAO	Cultural Services	4000-10-2101	Public Art - Library & Cultural Centre Courtyard - Phase 1	3.00	92,000
116	132	2022	Office of the CAO	Climate Change & Asset Management	7300-02-2105	CEP - Pool Optimization - Gellert Community Centre	3.00	49,700
117	133	2022	Office of the CAO	Climate Change & Asset Management	7300-02-2106	CEP - Ice Plant Optimization - Mold-Masters SportsPlex	3.00	95,000
118	134	2022	Office of the CAO	Climate Change & Asset Management	7300-22-1501	Climate Change Investment Fund	3.00	15,000
119	135	2022	Office of the CAO	Climate Change & Asset Management	7300-22-1701	Retrofit Halton Hills	3.00	100,000
120	307	2022	Transportation & Public Works	Transportation	6100-16-2106	Steeles Ave Corridor Transit Infrastructure	3.00	100,000

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Line	Page No.	Budget Year	Department	Division	Project No.	Project Name	2022 Score	Gross Cost
121	308	2022	Transportation & Public Works	Transportation	6100-16-2107	Cycling Infrastructure on Maple Ave	3.00	775,000
122	309	2022	Transportation & Public Works	Transportation	6100-23-1602	Active Transportation Promotion & Education	3.00	30,000
123	310	2022	Transportation & Public Works	Transportation	6100-23-2401	Active Transportation Improvements	3.00	70,000
124	311	2022	Transportation & Public Works	Engineering & Construction	6200-22-2201	Weather & Flow Monitoring Stations	3.00	35,000
125	312	2022	Transportation & Public Works	Public Works	6500-11-1517	Tree Planting - Emerald Ash Borer	3.00	150,000
126	313	2022	Transportation & Public Works	Public Works	6810-05-2201	Activan Software Module Enhancement	3.00	20,000
127	339	2022	Planning & Development	Planning Policy	7100-22-1901	G'town Downtown Secondary Plan	3.00	20,000
128	411	2022	Recreation & Parks	Parks & Open Space	8500-11-2002	Open Space Management	3.00	20,000
129	412	2022	Recreation & Parks	Parks & Open Space	8500-11-0105	Irrigation System Replacement	2.90	35,000
130	314	2022	Transportation & Public Works	Engineering & Construction	6200-22-0107	Bridge Rehab Study Update	2.80	75,000
131	315	2022	Transportation & Public Works	Public Works	6500-06-0102	Equipment Replacement	2.80	1,341,000
132	413	2022	Recreation & Parks	Administration	1000-09-0101	Office Furniture	2.80	38,000
133	414	2022	Recreation & Parks	Parks & Open Space	8500-08-2001	Property Acquisition Parks & Open Spaces	2.80	200,000
134	415	2022	Recreation & Parks	Parks & Open Space	8500-22-2202	Parkland Acquisition Study Phase 2	2.80	45,000
135	416	2022	Recreation & Parks	Facilities	8211-02-2210	Acton Arena LCDB Heat Recovery System	2.70	539,000
136	417	2022	Recreation & Parks	Facilities	8251-02-2223	MMSP LCDB Heat Recovery System	2.70	538,000
137	418	2022	Recreation & Parks	Facilities	8240-06-1701	Cultural Centre Theatre Curtain Replacement	2.60	22,000
138	136	2022	Office of the CAO	Climate Change & Asset Management	1410-10-2202	Asset Management Improvement	2.60	55,000
139	187	2022	Corporate Services	Purchasing & Risk Management	2600-09-2201	Mail Folder-Stuff Machine Replacement	2.60	20,000
140	419	2022	Recreation & Parks	Facilities	8211-02-2204	Acton Arena LCDB Dehumidification Unit	2.50	539,000
141	420	2022	Recreation & Parks	Facilities	8251-02-2224	MMSP LCDB Phased Dehumidification	2.50	841,000
142	421	2022	Recreation & Parks	Parks & Open Space	8500-11-2208	Outdoor Ice Rinks - Servicing Requirements	2.40	95,000
143	422	2022	Recreation & Parks	Parks & Open Space	8500-24-0104	Trails Development: TSP Link	2.20	100,000
144	423	2022	Recreation & Parks	Parks & Open Space	8500-11-1703	Neighbourhood Level Skate Features	2.20	148,000
145	424	2022	Recreation & Parks	Parks & Open Space	8500-11-2113	Mill Street Parkette	2.20	200,000
146	137	2022	Office of the CAO	Climate Change & Asset Management	1410-22-2201	Bike Share Feasibility**	1.80	-
2022 Total								27,338,100

*Projects were assessed by the Corporate Technology Governance Committee under a separate scoring matrix and were ranked by priority in sequential order

** Recommendation by Budget Committee on Dec 7, 2021 to remove the project from the capital budget and refer to the Active Transportation Committee for further discussion

2022 Capital Budget & 2023 - 2031 Capital Forecast Summary

Line	Project No.	Project Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Office of the CAO													
1	1100-10-2001	17 Guelph Street - Environmental Work (cost escalation)	55,000	-	-	-	-	-	-	-	-	-	55,000
2	1100-22-2201	Affordable Housing Action Plan	70,000	-	-	-	-	70,000	-	-	-	-	140,000
3	2100-10-1701	Alternative Voting Method	150,000	-	-	-	-	-	-	-	-	-	150,000
4	1410-10-2202	Asset Management Improvement	55,000	-	-	-	-	-	-	-	-	-	55,000
5	1410-22-2201	Bike Share Feasibility*	-	-	-	-	-	-	-	-	-	-	-
6	4000-10-3101	Cedarvale Public Art	-	-	-	-	-	-	-	-	-	100,000	100,000
7	7300-02-2401	CEP - BAS Installation - Various Facilities	-	-	638,900	152,000	-	-	-	-	-	-	790,900
8	7300-02-2104	CEP - Building Envelope Retrofits - Various Facilities	-	100,000	65,000	-	160,000	-	-	-	-	-	325,000
9	7300-02-2001	CEP - HVAC Performance Testing and Retrofits	240,000	300,000	100,000	231,900	29,100	-	-	-	-	-	901,000
10	7300-02-2106	CEP - Ice Plant Optimization - Mold-Masters SportsPlex	95,000	-	-	-	-	-	-	-	-	-	95,000
11	7300-02-2201	CEP - Lighting Retrofits	-	264,900	27,600	69,700	-	-	-	-	-	-	362,200
12	7300-02-2105	CEP - Pool Optimization - Gellert Community Centre	49,700	-	-	-	-	-	-	-	-	-	49,700
13	7300-10-1901	Climate Change Action Implementation	-	130,000	150,000	150,000	150,000	150,000	150,000	200,000	200,000	200,000	1,480,000
14	1410-22-2601	Climate Change Adaptation Plan Update	-	-	-	-	80,000	-	-	-	-	-	80,000
15	7300-10-1902	Climate Change Adaptation Strategy Implementation	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
16	7300-22-1501	Climate Change Investment Fund	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
17	1100-10-0101	Community Improvement Plan Grant Program	50,000	107,500	107,500	107,500	107,500	107,500	107,500	107,500	107,500	107,500	1,017,500
18	7100-22-2002	Community Improvement Plan Update	-	-	-	-	-	75,000	-	-	-	-	75,000
19	7100-22-1701	Community Sustainability Strategy Update	-	100,000	-	-	-	75,000	-	-	-	-	175,000
20	7100-22-1903	Corporate Energy Conservation Plan & Demand Management Plan Update	-	-	80,000	-	-	-	-	80,000	-	-	160,000
21	7300-22-1002	Corporate Sustainability Audit & Action Plan Update	-	55,000	-	-	-	-	-	-	-	-	55,000
22	4001-10-2101	Cultural Master Plan Update	-	-	-	-	45,000	-	-	-	-	45,000	90,000
23	1100-10-2201	Economic Development and Tourism Strategy Update	-	-	-	-	100,000	-	-	-	-	100,000	200,000
24	1100-10-1803	Economic Investment Attraction Fund	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	750,000
25	1100-22-0103	Foreign Direct Investment Strategy Update	-	-	-	80,000	-	-	-	-	80,000	-	160,000
26	7100-22-1605	Green Development Standards Update	-	-	60,000	-	-	-	-	60,000	-	-	120,000
27	1410-02-2201	Low Carbon Design Brief Towns' Facilities	150,000	-	-	-	-	-	-	-	-	-	150,000
28	1410-22-0102	Low Carbon Research and Development	-	100,000	100,000	100,000	100,000	-	-	-	-	-	400,000
29	1410-22-0101	Low Carbon Transition Strategy Implementation	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
30	7100-22-1904	Low Carbon Transition Strategy Update	-	-	-	150,000	-	-	-	-	150,000	-	300,000
31	1100-10-0105	Manufacturing Expansion Fund	-	-	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	320,000
32	0510-01-0101	Municipal Accessibility Plan	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
33	1410-10-2201	Natural Asset Management	100,000	-	-	-	-	-	-	-	-	-	100,000
34	2100-10-2201	Off-Site Records Destruction	30,000	-	-	-	-	-	-	-	-	-	30,000
35	4000-10-2101	Public Art - Library & Cultural Centre Courtyard - Phase 1	92,000	108,000	-	-	-	-	-	-	-	-	200,000
36	4001-10-2301	Public Art Master Plan Update	-	40,000	-	-	-	-	40,000	-	-	-	80,000
37	7300-22-1701	Retrofit Halton Hills	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
38	1400-10-1801	Strategic Plan Update	-	60,000	-	-	-	60,000	-	-	-	60,000	180,000
39	1410-22-2202	Town Fleet Electrification Study	80,000	-	-	-	-	-	-	-	-	-	80,000
40	4000-22-2202	Truth and Reconciliation Strategy - Phase 1 Consultation	50,000	-	-	-	-	-	-	-	-	-	50,000
Office of the CAO Total			1,806,700	1,905,400	1,909,000	1,621,100	1,351,600	1,117,500	877,500	1,027,500	1,117,500	1,192,500	13,926,300
Corporate Services													
41	2300-05-2201	AMANDA Planning	-	575,000	-	-	-	-	-	-	-	-	575,000
42	2300-10-2110	AMPS Technology Implementation	61,400	-	-	-	-	-	-	-	-	-	61,400
43	2300-05-2203	Backup Solution Replacement	40,000	-	-	-	-	-	-	-	-	-	40,000
44	2200-22-0104	Benefits Review	-	-	-	50,000	-	-	-	-	50,000	-	100,000
45	2300-05-2104	BI - Implement BI Technologies	-	-	-	50,000	-	-	-	-	-	-	50,000
46	2300-10-2103	BI - Pilot BI Technologies	-	-	10,000	-	-	-	-	-	-	-	10,000
47	2300-10-2002	BI reporting & Dashboarding Strategy	-	25,000	-	-	-	-	-	-	-	-	25,000
48	2300-05-2102	Business Continuity Solution Implementation	-	50,000	-	-	-	-	-	-	-	-	50,000
49	2300-04-2001	Corp Network Equip Replacement	-	-	-	100,000	-	-	-	-	110,000	-	210,000
50	2300-10-1909	Corporate Collaboration Strategy	-	53,500	-	-	-	-	-	-	-	-	53,500
51	2300-10-2105	Corporate Compute and Storage Evergreen	-	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	225,000

2022 Capital Budget & 2023 - 2031 Capital Forecast Summary

Line	Project No.	Project Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
52	2200-10-2201	Corporate Leadership Training Program	20,000	-	-	-	-	-	-	-	-	-	20,000
53	2300-04-2002	Corporate WiFi Replacement	-	-	-	30,000	-	-	-	-	33,000	-	63,000
54	2200-22-0105	Council Compensation Survey	15,000	-	-	15,000	-	-	-	15,000	-	-	45,000
55	2300-10-2106	Customer Service Strategy	-	-	-	100,000	-	-	-	-	-	-	100,000
56	2400-10-2001	DC Study & CBC	-	-	200,000	-	-	-	-	200,000	-	-	400,000
57	2200-22-0103	Employee Engagement Survey	-	40,000	-	-	42,000	-	-	44,100	-	-	126,100
58	2300-05-2103	Enterprise Content Management Implementation	-	-	500,000	-	-	-	-	-	-	-	500,000
59	2300-10-2001	Enterprise Content Management Strategy	-	30,000	-	-	-	-	-	-	-	-	30,000
60	2600-22-2301	Enterprise Risk Management Software	-	100,000	-	-	-	-	-	-	-	-	100,000
61	2300-05-2001	Firewall Replacement	-	-	-	25,000	-	-	-	-	28,000	-	53,000
62	2600-05-2401	Fuel Management Software	-	-	25,000	-	-	-	-	-	-	-	25,000
63	2600-22-2201	Fuel Management Strategy	-	25,000	-	-	-	-	-	-	-	-	25,000
64	2300-10-1501	Geospatial Data	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
65	2300-10-2102	GP Fit/Gap Analysis	-	50,000	-	-	-	-	-	-	-	-	50,000
66	2300-05-2204	Growth Monitoring Model Ph2	66,500	-	-	-	-	-	-	-	-	-	66,500
67	2300-10-1908	HUB Review Strategy	-	39,300	-	-	-	-	-	-	-	-	39,300
68	2300-05-2301	Implement Customer Service Strategy Recommendations	-	-	-	-	400,000	-	-	-	-	-	400,000
69	2600-05-2201	Insurance Claims Management Software	91,000	-	-	-	-	-	-	-	-	-	91,000
70	2300-05-2101	ITSM Solution	-	50,000	-	-	-	-	-	-	-	-	50,000
71	2300-09-1601	Large Scale Plotter - Printer	-	-	45,000	-	-	-	-	-	-	-	45,000
72	2600-09-2201	Mail Folder-Stuff Machine Replacement	20,000	-	-	-	-	-	-	-	-	-	20,000
73	2300-05-0103	Microsoft Licensing	-	80,000	-	-	-	80,000	-	-	-	80,000	240,000
74	2300-05-2106	Open Data Implementation	-	15,000	-	-	-	-	-	-	-	-	15,000
75	2200-22-2201	Part-time Wage & Pay Equity Review	30,000	-	-	-	-	-	-	-	-	-	30,000
76	2600-06-0101	Photocopier/Fax/Printers	182,000	-	-	-	-	182,000	-	-	-	-	364,000
77	2300-10-2108	Point of Sale System Discovery	-	-	-	35,000	-	-	-	-	-	-	35,000
78	2400-10-2102	PS3280 Implementation	80,000	-	-	-	-	-	-	-	-	-	80,000
79	2200-22-0102	Salary Survey	-	-	40,000	-	-	40,000	-	-	40,000	-	120,000
80	2300-05-2202	SAN Replacement	150,000	-	-	-	-	165,000	-	-	-	-	315,000
81	2200-10-2101	Succession Plan-Training/Dev	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
82	2300-04-0101	Technology Refresh	150,000	120,000	120,000	130,000	150,000	170,000	170,000	170,000	170,000	170,000	1,520,000
83	2300-22-1601	Technology Strat Plan Update	-	50,000	-	-	-	60,000	-	-	-	75,000	185,000
84	2500-22-0102	User Fee Review	40,000	-	-	-	-	40,000	-	-	-	-	80,000
Corporate Services Total			975,900	1,357,800	995,000	590,000	647,000	792,000	225,000	484,100	486,000	380,000	6,932,800
Library Services													
85	3000-22-2701	Facility Needs Study	-	-	-	-	-	-	-	-	40,000	-	40,000
86	3000-15-0103	Lib Mats Collection Developmnt	25,000	-	-	50,000	-	-	50,000	-	-	75,000	200,000
87	3100-09-1701	Library Furnishing/Equip-GTown	-	30,000	-	-	-	-	33,000	-	-	-	63,000
88	3200-09-1601	Library Furnishings Acton	-	23,000	-	-	-	23,000	-	-	-	-	46,000
89	3000-06-2201	Library Lockers and Kiosk	80,000	-	-	-	-	-	-	-	-	-	80,000
90	3000-15-0101	Library Materials	474,000	499,000	499,000	499,000	499,000	499,000	499,000	499,000	499,000	499,000	4,965,000
91	3000-04-1501	Library Strategic Plan	-	-	-	-	-	81,000	-	-	-	-	81,000
92	3000-09-0105	Library Technology Renewal	34,400	50,300	54,000	52,300	60,500	44,600	43,500	51,000	56,600	49,000	496,200
93	3000-05-0002	Library Website Refresh	75,000	-	-	-	-	75,000	-	-	-	-	150,000
94	3200-11-2001	Marquee Acton Branch	-	-	-	-	-	-	-	-	80,000	-	80,000
95	3000-04-1401	Upgrade of Libr.Integrated Sys	-	-	150,000	-	-	-	-	150,000	-	-	300,000
96	3300-08-3001	Vision Georgetown Library Branch Land Acquisition	-	-	-	-	-	-	-	-	3,700,000	-	3,700,000
Library Services Total			688,400	602,300	703,000	601,300	559,500	722,600	625,500	700,000	4,375,600	623,000	10,201,200
Fire Services													
97	5500-03-2501	4th Station - Design & Eng	-	-	-	500,000	-	-	-	-	-	-	500,000
98	5500-03-2701	4th Station - Equipment & Furnishings	-	-	-	-	150,000	1,626,000	-	-	-	-	1,776,000
99	5200-07-2601	4th Station - Extrication Equipment	-	-	-	-	150,000	-	-	-	-	-	150,000
100	5500-08-2501	4th Station - Land Acquisition	-	-	-	3,000,000	-	-	-	-	-	-	3,000,000
101	5200-06-2601	4th Station - Small Equipment	-	-	-	-	200,000	-	-	-	-	-	200,000

2022 Capital Budget & 2023 - 2031 Capital Forecast Summary

Line	Project No.	Project Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
102	5200-06-0102	4th Station - Small Equipment Replace	-	-	-	-	-	-	10,000	10,000	10,000	10,000	40,000
103	5500-03-2301	4th Station & Training Centre Constr	-	-	-	-	-	5,200,000	-	-	-	-	5,200,000
104	5501-02-2001	Acton Fire Hall Parking Lot Repaving	-	45,000	-	-	-	-	-	-	-	-	45,000
105	5900-25-2301	Aerial 752 (A4)	-	-	-	-	1,635,000	-	-	-	-	-	1,635,000
106	5900-25-2801	ATV and Utility Trailer	-	-	-	-	-	-	21,000	-	-	-	21,000
107	5200-07-0104	Breathing Apparatus Replacemnt	20,000	20,000	20,000	20,000	20,000	450,000	20,000	20,000	20,000	20,000	630,000
108	5200-06-1701	Drone & Camera System	-	-	-	-	-	-	-	-	-	90,000	90,000
109	5200-07-0102	FF Protective Clothing Repl	83,000	83,000	83,000	83,000	83,000	83,000	83,000	83,000	83,000	83,000	830,000
110	5200-07-2201	Fire Hose/Turnout Gear Dryer	75,000	-	-	-	-	-	-	-	-	-	75,000
111	5000-22-2001	Fire Serv MP&Commty Risk Assmt	-	-	-	-	-	-	90,000	-	-	-	90,000
112	5200-07-0107	Heavy Extraction Equip Repl	-	150,000	-	-	-	-	-	-	-	-	150,000
113	5500-06-2501	Marquee - Acton Station	-	-	-	80,000	-	-	-	-	-	-	80,000
114	5900-25-2802	Mobile Light Tower & Generator	-	-	-	-	-	-	13,700	-	-	-	13,700
115	5200-07-0109	Outfit New FT Firefighters (21 FF)	-	-	-	-	270,000	-	-	-	-	-	270,000
116	5900-25-2701	Pumper - P4 (Equipped)	-	-	-	-	1,035,000	-	-	-	-	-	1,035,000
117	5400-06-2501	Radio Replacement	-	-	-	-	1,500,000	-	-	-	-	-	1,500,000
118	5900-25-2101	Replace Acton Station Heavy Rescue 733 (R1)	-	-	-	-	400,000	-	-	-	-	-	400,000
119	5900-25-2303	Replace Aerial 750 (A3)	-	1,500,000	-	-	-	-	-	-	-	-	1,500,000
120	5900-25-2201	Replace Deputy Fire Chiefs Car 3 Unit 713	60,000	-	-	-	-	-	-	60,000	-	-	120,000
121	5200-07-2001	Replace Gas Detection Equip	-	-	-	-	-	-	-	-	-	25,000	25,000
122	5400-06-0101	Replace Pagers	-	-	-	-	-	-	110,000	-	-	-	110,000
123	5900-25-2403	Replace Pump 721 (P2)	-	-	850,000	-	-	-	-	-	-	-	850,000
124	5900-25-2501	Replace Pump 724 (P1)	-	-	-	850,000	-	-	-	-	-	-	850,000
125	5900-25-2202	Replace Rehab Trailer/Truck Unit 731	-	-	-	-	400,000	-	-	-	-	-	400,000
126	5900-25-3001	Replace Support Unit 709 (109)	-	-	-	-	-	-	-	-	70,000	-	70,000
127	5900-25-3002	Replace Support Unit 710 (310)	-	-	-	-	-	-	-	-	60,000	-	60,000
128	5900-25-2203	Replace Tanker 742 (T3)	600,000	-	-	-	-	-	-	-	-	-	600,000
129	5900-25-2401	Replace Tanker 743 (T1)	-	-	600,000	-	-	-	-	-	-	-	600,000
130	5900-25-2104	Replace Unit 711	-	-	-	-	-	-	-	-	80,000	-	80,000
131	5900-25-2103	Replace Unit 712	-	-	-	-	-	-	-	-	80,000	-	80,000
132	5900-25-2702	Rescue - R4 (Equipped)	-	-	-	-	1,158,400	-	-	-	-	-	1,158,400
133	5500-02-2202	Retrofit and Upgrade of CCTV Systems	-	26,000	-	-	-	-	-	-	-	-	26,000
134	5200-06-0101	Small Equipment Replace	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	330,000
135	5500-02-2203	Station Renovations - Acton Station	100,000	400,000	-	-	-	-	-	-	-	-	500,000
136	5500-02-3101	Station Renovations - Headquarters	-	-	-	-	-	-	-	-	-	100,000	100,000
137	5500-02-2301	Station Renovations - Maple Ave Station	-	-	-	-	-	-	-	-	-	100,000	100,000
138	5900-25-2302	Support Unit 715 (414)	-	-	-	-	78,000	-	-	-	-	-	78,000
139	5900-25-2601	Tanker - 4th Station (New)	-	-	-	-	742,800	-	-	-	-	-	742,800
140	5500-02-1601	Training Centre Upgrades	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
141	5900-25-3003	Training Division Passenger Van	-	-	-	-	-	-	-	-	80,000	-	80,000
Fire Services Total			981,000	2,267,000	1,596,000	4,576,000	7,865,200	7,402,000	390,700	216,000	526,000	471,000	26,290,900
Transportation & Public Works													
142	6200-26-1911	#23 6th Line Culvert Replacement	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
143	6200-10-1902	#29 Papermill Dam Rehabilitation	-	-	-	-	150,000	-	400,000	-	-	-	550,000
144	6200-26-2201	#4 Bridge Fifth Line north of Steeles Rehabilitation	150,000	-	1,000,000	-	-	-	-	-	-	-	1,150,000
145	6200-16-2103	10 SdRd from RR 25 to Trafalgar Rd Reconstruction	-	-	350,000	1,500,000	3,500,000	3,500,000	-	-	-	-	8,850,000
146	6200-16-2203	10th Line Resurfacing - 10 sdrd to Steeles	150,000	2,000,000	-	-	-	-	-	-	-	-	2,150,000
147	6200-16-2303	10th Ln Reconst South of 22sdrd	-	300,000	-	-	-	-	-	-	-	-	300,000
148	6100-28-2701	15 Sd Rd & Belmont Blvd Traffic Signal	-	-	-	-	-	325,000	-	-	-	-	325,000
149	6200-16-2401	15 SdRd - Town Line to Trafalgar Rd Reconstruction	-	-	-	-	500,000	2,000,000	6,000,000	6,000,000	-	-	14,500,000
150	6200-16-2402	17 SdRd/River Dr 10th Line Realignment	-	-	-	-	350,000	1,050,000	2,200,000	-	-	-	3,600,000
151	6200-16-1501	22nd SdRd Conc 11 Realignment	-	-	350,000	-	-	-	-	-	-	-	350,000
152	6200-16-2007	5 SdRd Fourth Line to Trafalgar Reconstruction	-	-	250,000	1,200,000	-	-	-	-	-	-	1,450,000
153	6200-16-2104	5 SdRd Trafalgar to Winston Churchill Reconstruction	-	-	-	-	350,000	1,800,000	-	-	-	-	2,150,000

2022 Capital Budget & 2023 - 2031 Capital Forecast Summary

Line	Project No.	Project Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
154	6100-28-2103	5 Side Road and Fourth Line Traffic Signal	500,000	-	-	-	-	-	-	-	-	-	500,000
155	6810-05-2201	Activan Software Module Enhancement	20,000	-	50,000	170,000	-	-	-	-	-	-	240,000
156	6100-23-2401	Active Transportation Improvements	70,000	350,000	147,500	280,000	678,000	2,050,000	40,000	45,000	1,520,000	2,900,000	8,080,500
157	6100-22-2501	Active Transportation Master Plan	-	-	-	300,000	-	-	-	-	-	350,000	650,000
158	6100-23-1602	Active Transportation Promotion & Education	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
159	6100-28-2901	Argyll Rd & Barber Dr Traffic Signal	-	-	-	-	-	-	-	325,000	-	-	325,000
160	6100-28-2801	Argyll Rd & Miller Dr Traffic Signal	-	-	-	-	-	-	325,000	-	-	-	325,000
161	6810-10-2501	Automated Fare System	-	-	-	150,000	-	-	-	-	-	-	150,000
162	6100-10-2301	Automated Speed Enforcement	-	150,000	-	-	-	-	-	-	-	-	150,000
163	6200-22-0107	Bridge Rehab Study Update	75,000	-	90,000	-	90,000	-	100,000	-	100,000	-	455,000
164	6100-22-1802	Class EAs for Transportation Master Plan Projects	-	-	-	500,000	-	-	-	-	500,000	-	1,000,000
165	6200-16-1702	Collector/Arterial Asphalt Res	-	2,450,000	-	2,500,000	-	2,500,000	-	2,500,000	-	2,500,000	12,450,000
166	6100-22-2301	Complete Street Policy Guideline	-	100,000	-	-	-	-	-	-	-	-	100,000
167	6200-16-2201	Confederation St. Main to Urban Boundary	-	-	486,000	3,240,000	-	-	-	-	-	-	3,726,000
168	6100-16-2107	Cycling Infrastructure on Maple Ave	775,000	-	-	-	-	-	-	-	-	-	775,000
169	6210-22-2601	Dev Eng Fee Review (Future)	-	-	-	-	40,000	-	-	-	-	40,000	80,000
170	6100-28-3101	Eaton St & Barber Dr Traffic Signal	-	-	-	-	-	-	-	-	-	325,000	325,000
171	6200-16-1904	Eighth Line - Steeles to Maple Ave Reconstruction	-	-	-	1,500,000	2,250,000	20,000,000	12,000,000	8,000,000	-	-	43,750,000
172	6200-16-2101	Eighth Line Steeles South Improvements	-	-	-	-	144,000	-	-	960,000	-	-	1,104,000
173	6500-06-0102	Equipment Replacement	1,341,000	1,675,500	1,595,500	1,589,500	1,212,500	1,160,000	1,487,000	1,181,000	21,000	624,500	11,887,500
174	6810-10-2401	EV Chargers for ActiVan Vehicles	-	-	280,000	-	140,000	-	140,000	140,000	140,000	-	840,000
175	6810-10-2502	EV Chargers for Transit Vehicles	-	-	-	280,000	-	-	-	560,000	-	-	840,000
176	6200-22-2202	Falbrook Trail Slope Investigations	-	75,000	-	-	-	-	-	-	-	-	75,000
177	6200-16-2501	Fourth Line Resurfacing 17 sdrd to Hwy 7	-	-	-	150,000	2,000,000	-	-	-	-	-	2,150,000
178	6500-10-2801	Fuel Management System	-	-	-	-	-	-	350,000	-	-	-	350,000
179	6100-16-0102	Future Transit Infrastr - Replic	-	-	-	-	-	-	-	-	100,000	25,000	125,000
180	6100-16-0101	Future Transit infrastructure installations	-	-	-	-	100,000	25,000	25,000	25,000	100,000	25,000	300,000
181	6200-27-0101	Glen Lawson Construction	-	1,500,000	-	-	-	-	-	-	-	-	1,500,000
182	6100-22-2601	Growth Related Transp Studies	-	-	-	-	200,000	-	-	-	-	200,000	400,000
183	6200-16-2004	Guelph St & Mountainview - NB/SB Turn Lane Improvements	-	-	-	500,000	1,500,000	-	-	-	-	-	2,000,000
184	6200-16-1809	Guelph St/Sinclair Ave Intersection Improvements	925,000	-	-	-	-	-	-	-	-	-	925,000
185	6200-16-1811	Guelph/Mill Intersection Improvements	350,000	-	-	-	-	-	-	-	-	-	350,000
186	6200-20-1901	Harold St Stormwater Imprvmnts	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
187	6200-16-2302	Hornby Road Reconstruction	-	250,000	1,500,000	-	-	-	-	-	-	-	1,750,000
188	6100-17-2301	Hwy 7 sidewalk Norval to McFarlane	-	250,000	-	-	-	-	-	-	-	-	250,000
189	6100-17-1801	Infill Sidewalk Connections	150,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	600,000
190	6100-28-0107	LED Traffic Signal Replacement	50,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	320,000
191	6200-20-2201	Limehouse Stormwater Outlet - Study, Permits and Design	75,000	-	-	-	-	-	-	-	-	-	75,000
192	6100-21-1803	Lindsay Court Streetlight Relocation/Upgrade & S/W Ext	-	-	150,000	-	-	-	-	-	-	-	150,000
193	6200-16-1004	Main St Glen Williams Eng	-	1,500,000	1,500,000	-	-	-	-	-	-	-	3,000,000
194	6100-28-2702	Main St N & Wallace St Traffic Signal	-	-	-	-	-	325,000	-	-	-	-	325,000
195	6100-28-2401	Main St North & Ewing Traffic Signal	-	-	325,000	-	-	-	-	-	-	-	325,000
196	6100-28-1808	Mandated AODA Accessible Traffic Signals	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	1,050,000
197	6500-03-2801	Material Storage Facility (long-term)	-	-	-	-	-	-	3,000,000	-	-	-	3,000,000
198	6200-16-1901	McNabb St - CNR to Queen Improvements	-	150,000	650,000	-	-	-	-	-	-	-	800,000
199	6100-28-1807	Mill St Neighbourhood Imprvmnts	-	100,000	100,000	100,000	100,000	100,000	100,000	-	-	-	600,000
200	6100-28-3001	Miller Dr & Eaton St Traffic Signal	-	-	-	-	-	-	-	-	325,000	-	325,000
201	6200-16-3101	Mountainview & Sinclair Southbound Left Turn Lane	-	-	-	-	-	-	-	300,000	-	1,200,000	1,500,000
202	6100-26-2001	Mountainview over Hungry Hollow Bridge Rehab	4,100,000	-	-	-	-	-	-	-	-	-	4,100,000
203	6200-16-2106	Mountainview Rd Resurfacing - John-Maple	1,200,000	-	-	-	-	-	-	-	-	-	1,200,000
204	6100-28-1516	Neighbourhood Traffic Calming	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	400,000
205	6810-25-1601	New ActiVan Vehicles	-	170,000	250,000	-	250,000	-	-	500,000	250,000	-	1,420,000
206	6500-06-1701	New Equipment	384,000	380,000	870,000	125,000	240,000	810,000	450,000	600,000	240,000	500,000	4,599,000
207	6500-06-0105	New Equipment - Parks	25,000	-	-	-	503,500	-	60,000	-	88,500	-	677,000

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Line	Project No.	Project Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
208	6810-25-0101	New Transit Vehicles	-	-	-	750,000	-	-	-	1,750,000	-	-	2,500,000
209	6200-16-2105	Ontario Street	-	2,500,000	-	-	-	-	-	-	-	-	2,500,000
210	6500-03-2001	Ops Centre Winter Materials Storage (Short-term)	25,000	100,000	-	-	-	-	-	-	-	-	125,000
211	6100-28-0101	Opticom Replacement Program	20,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	470,000
212	6200-16-0104	Pavement Management	1,535,100	1,956,100	1,956,100	1,956,100	1,956,100	1,956,100	1,956,100	1,956,100	1,956,100	1,956,100	19,140,000
213	6200-22-1702	Pavement Management Study - 5 YR Cycle	65,000	-	-	75,000	-	-	75,000	-	-	85,000	300,000
214	6100-28-1703	Pedestrian Crossings	115,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	1,600,000
215	6100-06-2301	Permanent Traffic Count Stations	-	93,000	-	-	-	-	-	-	-	-	93,000
216	6200-16-1803	Prince St (All Phases)	200,000	-	100,000	1,150,000	-	-	-	-	-	-	1,450,000
217	6500-22-2201	Robert C Austin Ops Centre Master Plan	200,000	-	-	-	-	-	-	-	-	-	200,000
218	6100-21-1701	Rural Intersection Streetlighting	30,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	480,000
219	6100-16-0103	School Zone Traffic Calming Program	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000
220	6500-18-0111	Signage	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	350,000
221	6500-03-2803	Snow Dump Expansion - Central Yard	-	-	-	-	-	-	500,000	-	-	-	500,000
222	6100-16-2108	Steeles Ave Corridor Transit Infra Replace	-	-	-	30,000	30,000	-	-	-	-	30,000	90,000
223	6100-16-2106	Steeles Ave Corridor Transit Infrastructure	100,000	-	-	-	-	70,000	70,000	-	-	-	240,000
224	6100-20-2201	Storm Sewer Condition Assessments	-	-	150,000	150,000	150,000	-	-	-	-	-	450,000
225	6200-22-2801	Stormwater Master Plan Update (Future)	-	-	-	-	-	-	300,000	-	-	-	300,000
226	6100-21-0107	Streetlight & Pole Replacement	100,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,450,000
227	6100-21-1802	Streetlight Pole Transformer Replacement	50,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,400,000
228	6200-20-1701	StrmWtr Fac. Rehab Assmnt Prgm	-	-	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,000,000
229	6810-03-2401	Temporary EV Shelter for Activan	-	-	500,000	-	-	-	-	-	-	-	500,000
230	6200-16-2702	Tenth Line Steeles South	-	-	-	-	132,000	-	-	880,000	-	-	1,012,000
231	6200-16-1601	Todd Road Reconstruction	50,000	1,500,000	-	-	-	-	-	-	-	-	1,550,000
232	6500-28-1002	Traffic Control Signals Replacement	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	900,000
233	6500-18-0110	Traffic Infrastructure	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
234	6500-28-1702	Traffic Signal - Mountainview Rd & John St	-	-	325,000	-	-	-	-	-	-	-	325,000
235	6200-22-0020	Traffic Signal Legal Drawings Update	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
236	6100-05-2501	Traffic Signal Management System	-	-	-	325,000	-	-	-	-	-	325,000	650,000
237	6810-22-2001	Transit Facility Feasibility Study & Implementation	-	-	-	-	200,000	1,800,000	10,000,000	-	-	-	12,000,000
238	6810-04-2102	Transit Hardware Replacement	-	-	-	-	-	20,000	-	-	-	20,000	40,000
239	6810-04-2101	Transit Hardware/Software Purchase/Support	-	20,000	-	350,000	-	-	-	125,000	-	-	495,000
240	6810-22-2601	Transit Service Strategy Update	-	-	-	-	300,000	-	-	-	-	-	300,000
241	6100-22-0102	Transportation Master Plan Update	-	500,000	-	-	-	-	500,000	-	-	-	1,000,000
242	6500-11-1517	Tree Planting - Emerald Ash Borer	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
243	6500-03-2802	Truck Storage/EV Storage	-	-	-	-	-	-	1,000,000	-	-	-	1,000,000
244	6500-03-1704	Truck Wash Facility Ph 1	-	-	-	-	-	-	625,000	-	-	-	625,000
245	6100-22-1805	Trucking Strategy Implementation Ph 1	400,000	-	-	-	-	-	-	-	-	-	400,000
246	6200-27-1011	Tweedle Street Engineering	-	-	150,000	-	-	-	-	-	-	-	150,000
247	6100-10-1402	Upper Reach Tributary	-	-	-	100,000	-	-	-	-	-	-	100,000
248	6810-25-1001	Vehicle Replacement for Specialized Transit Services	340,000	170,000	500,000	-	250,000	-	750,000	500,000	250,000	750,000	3,510,000
249	6200-22-2201	Weather & Flow Monitoring Stations	35,000	30,000	30,000	30,000	-	-	-	-	-	-	125,000
250	6200-16-2601	Winston Churchill & 17 Sd Rd west approach	-	-	-	-	116,000	-	-	-	-	-	116,000
Transportation & Public Works Total			15,210,100	20,519,600	15,155,100	20,500,600	18,932,100	40,991,100	43,953,100	27,847,100	7,090,600	13,355,600	223,555,000
Planning & Development													
251	7100-22-1502	Glen Williams Sec Plan Review	-	-	-	150,000	-	-	-	-	-	-	150,000
252	7100-22-1901	G'town Downtown Secondary Plan	20,000	-	-	-	-	-	-	-	-	-	20,000
253	7100-22-2401	Guelph St Corridor Planning Study	-	-	300,000	-	-	-	-	-	-	-	300,000
254	7100-27-0102	Norval Secondary Plan Review	-	-	-	-	-	-	-	150,000	-	-	150,000
255	7000-22-0001	Official Plan	-	-	-	-	200,000	-	-	-	-	200,000	400,000
256	7100-22-2303	Post 2036 Secondary Plans	-	-	-	-	1,500,000	1,500,000	1,500,000	-	-	-	4,500,000
257	7100-10-2501	SE Georgetown Developer Payback	-	-	-	219,700	-	-	-	-	219,700	-	439,400
258	7100-22-2601	Stewarttown Planning Study	-	-	-	-	150,000	-	-	-	-	-	150,000
259	7100-22-2001	Zoning By-Law Update	-	200,000	-	-	-	-	200,000	-	-	-	400,000

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Line	Project No.	Project Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Planning & Development Total			20,000	200,000	300,000	369,700	1,850,000	1,500,000	1,700,000	150,000	219,700	200,000	6,509,400
Recreation & Parks													
260	8211-02-2401	ACC Exterior Window and Door Sealant	-	-	15,000	-	-	-	-	-	-	-	15,000
261	8211-06-3001	Acton Arena Commercial Kitchen Exhaust Replacement	-	-	-	-	-	-	-	-	10,000	-	10,000
262	8211-02-2101	Acton Arena Concession Cabinetry	16,000	-	-	-	-	-	-	-	-	-	16,000
263	8211-02-2208	Acton Arena Exit Light Fixtures Replacement	12,000	-	-	-	-	-	-	-	-	-	12,000
264	8211-02-2206	Acton Arena Exterior Lighting Replacement	12,000	-	-	-	-	-	-	-	-	-	12,000
265	8211-02-1706	Acton Arena HVAC Replacement	-	50,000	-	-	-	-	-	-	-	-	50,000
266	8211-02-2205	Acton Arena Interior Lighting	16,000	-	-	-	-	-	-	-	-	-	16,000
267	8211-06-3002	Acton Arena Kitchen Appliances Replacement	-	-	-	-	-	-	-	-	10,000	-	10,000
268	8211-02-2301	Acton Arena LCDB BAS and Controls Optimization	-	300,000	-	-	-	-	-	-	-	-	300,000
269	8211-02-2602	Acton Arena LCDB Boiler Replacements	-	-	-	-	300,000	-	-	-	-	-	300,000
270	8211-02-2204	Acton Arena LCDB Dehumidification Unit	539,000	-	-	-	-	-	-	-	-	-	539,000
271	8211-02-2210	Acton Arena LCDB Heat Recovery System	539,000	-	-	-	-	-	-	-	-	-	539,000
272	8211-02-2402	Acton Arena LCDB Low E Ceiling	-	-	102,000	-	-	-	-	-	-	-	102,000
273	8211-02-2202	Acton Arena LCDB MUA Unit with HR	-	240,000	-	-	-	-	-	-	-	-	240,000
274	8211-02-2501	Acton Arena LCDB REALice	-	-	-	41,000	-	-	-	-	-	-	41,000
275	8211-02-2502	Acton Arena LCDB Solar PV	-	-	-	552,000	-	-	-	-	-	-	552,000
276	8211-06-2101	Acton Arena Lobby A/C Installation	39,000	-	-	-	-	-	-	-	-	-	39,000
277	8211-02-1702	Acton Arena Lobby Stairs Railings	-	-	-	-	-	-	20,000	-	-	-	20,000
278	8211-02-2302	Acton Arena Refrigeration Plant Archiving	-	50,000	-	-	-	-	-	-	-	-	50,000
279	8211-02-1704	Acton Arena Replace Glycol Pump	-	-	-	15,000	-	-	-	-	-	-	15,000
280	8211-02-1801	Acton Arena Roof Replacement	-	-	-	-	-	-	400,000	-	-	-	400,000
281	8211-02-2203	Acton Arena RTU	-	40,000	-	-	-	-	-	-	-	-	40,000
282	8211-02-2209	Acton Arena Security System CCTV	-	-	11,000	-	-	-	-	-	-	-	11,000
283	8211-02-1505	Acton Arena Spectator Upgrades	-	-	-	-	-	-	18,000	-	-	-	18,000
284	8211-02-2901	Acton Arena Townsley Refrigeration Repl	-	-	-	-	-	-	-	250,000	-	-	250,000
285	8430-02-3001	Acton Library Exterior Windows Sealing	-	-	-	-	-	-	-	-	15,000	-	15,000
286	8230-02-3001	AIP Flooring Replacement	-	-	-	-	-	-	-	-	15,000	-	15,000
287	8230-06-1701	AIP Mechanical Upgrades	-	-	16,000	-	-	-	-	-	-	-	16,000
288	8230-02-2201	AIP Pool Tank Repairs	88,000	-	-	-	-	-	-	-	-	-	88,000
289	8230-02-1501	AIP Refinish Interior Wood	-	11,000	-	-	-	-	-	-	-	-	11,000
290	8230-06-2001	AIP Replace Pool Filter	-	-	-	-	35,000	-	-	-	-	-	35,000
291	8230-02-2102	AIP Revitalization Construction	-	-	10,500,000	-	-	-	-	-	-	-	10,500,000
292	8230-27-1701	AIP Revitalization Design & Engineering	-	-	1,050,000	-	-	-	-	-	-	-	1,050,000
293	8230-02-2101	AIP RTU1	121,000	-	-	-	-	-	-	-	-	-	121,000
294	8230-02-2602	AIP Sink Replacements	-	-	-	-	10,000	-	-	-	-	-	10,000
295	8230-02-2601	AIP Wall Painting & Repairs	-	-	-	-	15,000	-	-	-	-	-	15,000
296	8200-25-0101	Arena Ice Resurfacer LCDB	-	170,000	-	170,000	-	170,000	-	170,000	-	170,000	850,000
297	8500-11-2109	Berton Blvd Park PH2	-	-	255,000	-	-	-	-	-	-	-	255,000
298	8500-11-2304	Cedarvale Leash Free Park Revitalization	-	150,000	-	-	-	-	-	-	-	-	150,000
299	8500-11-1501	Cedarvale Park Functional Plan & Implementation	-	-	50,000	-	-	-	-	250,000	-	-	300,000
300	8500-11-0103	Cemetery Revitalization & Rene	46,000	100,000	100,000	110,000	120,000	120,000	120,000	120,000	120,000	130,000	1,086,000
301	8510-10-2001	Community Partnership - Beach Volleyball	-	-	174,000	-	-	-	-	-	-	-	174,000
302	8500-11-0108	Court Revitalization & Repairs	-	90,000	15,000	-	-	15,000	-	-	15,000	-	135,000
303	8240-02-3001	Cultural Centre Exterior Wall Refurbishment	-	-	-	-	-	-	-	-	15,000	-	15,000
304	8240-02-2001	Cultural Centre Exterior Windows	-	-	-	-	-	-	40,000	-	-	-	40,000
305	8240-06-1701	Cultural Centre Theatre Curtain Replacement	22,000	-	-	-	-	-	-	-	-	-	22,000
306	8500-22-2501	Dominion Gardens Park Master Plan Impl PH3	-	-	-	51,000	-	-	-	-	-	-	51,000
307	8500-11-2110	Dominion Gardens Park Ph3	-	-	-	-	-	-	635,000	-	-	-	635,000
308	8500-11-2207	Facility Flag Poles	85,000	-	-	-	-	-	-	-	-	-	85,000
309	8200-03-1401	Facility Space Provision	-	-	-	4,626,000	-	-	-	-	-	-	4,626,000
310	8200-22-1301	Facility Space Provision Study	-	165,000	-	-	-	-	-	-	-	-	165,000
311	8200-02-0101	Facility Structural Repairs	88,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	808,000

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Line	Project No.	Project Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
312	8500-11-1603	Fairy Lake Water Quality Implementation	-	132,000	-	-	-	-	-	-	-	-	132,000
313	8500-13-2301	Fitness Features - Community Park	-	40,000	-	-	-	-	-	-	-	-	40,000
314	8261-12-1701	GCC Parking Lot Resurfacing	-	-	-	-	400,000	-	-	-	-	-	400,000
315	8261-03-2001	GCC Phase 2 Construction	-	-	-	-	25,223,000	-	-	-	-	-	25,223,000
316	8261-27-2401	GCC Phase 2 Design & Engineering	-	-	2,500,000	-	-	-	-	-	-	-	2,500,000
317	8261-02-2501	GCC Pool Filters	-	-	-	140,000	-	-	-	-	-	-	140,000
318	8221-06-1601	GCC Replace Closed Circuit Camera System	-	-	-	-	20,000	-	-	-	-	-	20,000
319	8261-02-2502	GCC Replace Exhaust Fans	-	-	-	20,000	20,000	-	-	-	-	-	40,000
320	8221-06-1502	GCC Replace Fire Alarm System	-	-	-	-	19,000	-	-	-	-	-	19,000
321	8221-02-1602	GCC Replace Kinsmen Hall Dividing Wall	-	-	-	-	-	-	55,000	-	-	-	55,000
322	8221-02-1701	GCC Roof Maintenance	-	-	-	750,000	-	-	-	-	25,000	-	775,000
323	8261-02-1403	GCC RTU's	-	-	-	475,000	-	-	-	-	70,000	-	545,000
324	8304-11-2001	GCC Tennis Court Resurfacing	-	-	-	-	-	-	125,000	-	-	-	125,000
325	8261-02-1402	GCC Unit Heaters	-	-	6,000	42,000	-	-	-	-	-	-	48,000
326	8500-11-2005	Gellert Park Expansion - Construction	-	6,000,000	-	-	-	-	-	-	-	-	6,000,000
327	8500-27-2201	Gellert Park Expansion - Design Phase	100,000	-	-	-	-	-	-	-	-	-	100,000
328	8500-11-2204	Gellert Splash Pad Resurfacing	120,000	-	-	-	-	-	-	-	-	-	120,000
329	8500-11-2604	Gellert Splash Pad Revitalization	-	-	-	-	-	-	-	400,000	-	-	400,000
330	8200-03-2001	Georgetown Youth Wellness Hub	-	300,000	-	-	-	-	-	-	-	-	300,000
331	8231-06-1701	GIP Equipment Replacement	26,000	-	-	-	-	-	-	-	-	-	26,000
332	8231-06-1602	GIP Filter Replacement	80,000	-	-	-	-	-	-	-	-	-	80,000
333	8231-02-2103	GIP Floor Replacements	-	-	-	-	15,000	-	-	-	-	-	15,000
334	8231-02-1801	GIP Floor Tiling	-	84,000	-	-	-	-	-	-	-	-	84,000
335	8231-02-1501	GIP Partition Replacement	-	20,000	-	-	-	-	-	-	-	-	20,000
336	8231-02-2201	GIP Pool Tank Repairs	88,000	-	-	-	-	-	-	-	-	-	88,000
337	8231-02-2101	GIP Replace Main Electrical	-	22,000	-	-	-	-	-	-	-	-	22,000
338	8231-02-2001	GIP Revitalization Construction	-	-	2,500,000	-	-	-	-	-	-	-	2,500,000
339	8231-27-1901	GIP Revitalization Design & Eng	-	-	300,000	-	-	-	-	-	-	-	300,000
340	8231-02-2102	GIP Roof Replacement	-	-	-	20,000	-	-	-	-	-	-	20,000
341	8231-02-2601	GIP Sink Replacements	-	-	-	-	10,000	-	-	-	-	-	10,000
342	8500-22-2301	Glen Lawson Lands Master Plan	-	75,000	-	-	-	-	-	-	-	-	75,000
343	8500-11-1805	Halton Hills Drive Park	-	475,000	-	-	-	-	-	-	-	-	475,000
344	8500-11-1903	Hillcrest Cem Revit & Renewal	-	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	90,000
345	8500-11-2006	Hornby Park Revitalization	100,000	-	350,000	-	-	-	-	-	-	-	450,000
346	8500-22-2401	Hungry Hollow Management Plan Update (20 year)	-	-	50,000	-	-	-	-	-	-	-	50,000
347	8500-13-2101	Inclusive Playground	-	-	-	-	-	-	-	-	-	294,000	294,000
348	8500-11-0105	Irrigation System Replacement	35,000	45,000	-	45,000	-	45,000	-	45,000	-	-	215,000
349	8500-11-2111	Lion's Club Park (Dayfoot Drive)	-	-	450,000	-	-	-	-	-	-	-	450,000
350	8500-11-2112	Lyndsey Court Park	-	-	-	-	262,000	-	-	-	-	-	262,000
351	8500-11-2113	Mill Street Parkette	200,000	-	-	-	-	-	-	-	-	-	200,000
352	8251-02-0103	MMSP 10+ Ton HVAC Replacement	-	40,000	40,000	-	-	-	-	-	-	-	80,000
353	8251-02-0101	MMSP 5-10 Ton HVAC Replacement	-	45,000	-	-	-	-	-	-	-	-	45,000
354	8251-02-2203	MMSP Alcott Skate Tile Repl	-	-	-	-	-	-	-	-	-	300,000	300,000
355	8251-02-2001	MMSP Asphalt Parking Lot & Sidewalks	-	60,000	-	-	-	-	-	-	-	-	60,000
356	8251-02-3003	MMSP Bathroom Fixtures	-	-	-	-	-	-	-	-	25,000	-	25,000
357	8251-02-2201	MMSP Ceiling Refurbishment	-	35,000	-	-	-	-	-	-	-	-	35,000
358	8251-22-1501	MMSP Computerized Energy Audit	-	50,000	-	-	-	-	-	-	-	-	50,000
359	8251-02-1804	MMSP Concession Renovation	-	-	-	-	-	-	15,000	-	-	-	15,000
360	8251-02-3004	MMSP Domestic Water Distribution	-	-	-	-	-	-	-	-	200,000	-	200,000
361	8251-06-3001	MMSP Domestic Water Heaters	-	-	-	-	-	-	-	-	70,000	-	70,000
362	8251-02-2202	MMSP Exterior Door Replacement	-	-	13,000	-	-	-	-	-	-	-	13,000
363	8251-06-3004	MMSP Exterior Light Fixtures	-	-	-	-	-	-	-	-	50,000	-	50,000
364	8251-06-3003	MMSP Exterior Lighting	-	-	-	-	-	-	-	-	150,000	-	150,000
365	8251-02-3002	MMSP Flooring Replacement	-	-	-	-	-	-	-	-	80,000	-	80,000

2022 Capital Budget & 2023 - 2031 Capital Forecast Summary

Line	Project No.	Project Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
366	8251-02-3005	MMSP Gas Supply	-	-	-	-	-	-	-	-	100,000	-	100,000
367	8251-02-3001	MMSP Interior Doors	-	-	-	-	-	-	-	-	25,000	-	25,000
368	8251-02-2212	MMSP Interior Lighting Upgrades	-	-	-	-	500,000	-	-	-	-	-	500,000
369	8251-02-2301	MMSP LCDB BAS and Controls Implementation	-	300,000	-	-	-	-	-	-	-	-	300,000
370	8251-02-2501	MMSP LCDB Boiler Replacements	-	-	-	200,000	-	-	-	-	-	-	200,000
371	8251-02-2223	MMSP LCDB Heat Recovery System	538,000	-	-	-	-	-	-	-	-	-	538,000
372	8251-02-2224	MMSP LCDB Phased Dehumidification	841,000	-	-	-	-	-	-	-	-	-	841,000
373	8251-02-2403	MMSP LCDB REALice	-	-	82,000	-	-	-	-	-	-	-	82,000
374	8251-02-2405	MMSP LCDB Solar PV	-	-	469,000	-	-	-	-	-	-	-	469,000
375	8251-03-2701	MMSP Mezzanine Fitness Facility	-	-	-	-	-	300,000	-	-	-	-	300,000
376	8251-02-2204	MMSP Replace Air Distribution Systems	-	100,000	-	-	-	-	-	-	-	-	100,000
377	8251-02-2205	MMSP Replace Detection Devices	-	-	65,000	-	-	-	-	-	-	-	65,000
378	8251-02-2206	MMSP Replace Electrical Equipment	-	-	60,000	-	-	-	-	-	-	-	60,000
379	8251-02-2207	MMSP Replace Exhaust Ventilation Systems	-	260,000	-	-	-	-	-	-	-	-	260,000
380	8251-02-2208	MMSP Replace Exit Light Fixtures	-	-	-	-	-	-	60,000	-	-	-	60,000
381	8251-02-1701	MMSP Replace Fernbrook Pad Seating	-	-	-	-	-	-	18,000	-	-	-	18,000
382	8251-02-2209	MMSP Replace Fire Alarm Panel	-	-	70,000	-	-	-	-	-	-	-	70,000
383	8251-02-2211	MMSP Replace Heating Generating Systems	-	95,000	-	-	-	-	-	-	-	-	95,000
384	8251-02-2213	MMSP Replace MUA	-	130,000	-	-	-	-	-	-	-	-	130,000
385	8251-02-1803	MMSP Replace Overhead Doors	-	-	-	-	-	-	30,000	-	-	-	30,000
386	8251-02-2214	MMSP Replace Power Distribution	-	-	300,000	-	-	-	-	-	-	-	300,000
387	8251-02-2215	MMSP Replace Pull Stations	-	-	25,000	-	-	-	-	-	-	-	25,000
388	8251-02-2216	MMSP Replace RTU's	-	130,000	-	-	-	-	-	-	-	-	130,000
389	8251-02-2217	MMSP Replace Signal Devices	-	-	50,000	-	-	-	-	-	-	-	50,000
390	8251-02-2218	MMSP Replace Sprinkler System	-	-	100,000	-	-	-	-	-	-	-	100,000
391	8251-02-2219	MMSP Replace Standpipe and Fire Department Connection	-	-	75,000	-	-	-	-	-	-	-	75,000
392	8251-02-2220	MMSP Replace Storm Drainage System	-	-	300,000	-	-	-	-	-	-	-	300,000
393	8251-02-2221	MMSP Replacement Sanitary Waste	-	-	300,000	-	-	-	-	-	-	-	300,000
394	8251-06-3002	MMSP Signal Devices	-	-	-	-	-	-	-	-	50,000	-	50,000
395	8500-11-1504	MMSP Skatepark Revitalization & Renewal	600,000	-	-	-	-	-	-	-	-	-	600,000
396	8500-11-2102	Multi Purpose Courts	-	-	215,000	-	-	-	-	-	-	-	215,000
397	8500-11-1703	Neighbourhood Level Skate Features	148,000	-	-	77,000	-	-	-	-	-	-	225,000
398	8421-12-2101	Norval CC Parking Lot	-	40,000	-	-	-	-	-	-	-	-	40,000
399	8421-02-2101	Norval CC Replace Exterior Wall Cladding	44,000	-	-	-	-	-	-	-	-	-	44,000
400	8421-02-2102	Norval CC Replace Flooring	16,000	-	-	-	-	-	-	-	-	-	16,000
401	8500-22-1801	Norval Park Master Plan Implementation	-	-	180,000	-	-	-	-	-	-	-	180,000
402	1000-09-0101	Office Furniture	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	380,000
403	8500-11-2002	Open Space Management	20,000	-	-	-	-	-	-	-	-	-	20,000
404	8500-11-2305	Outdoor Ice Facility	-	3,000,000	-	-	-	-	-	-	-	-	3,000,000
405	8500-22-2201	Outdoor Ice Facility Feasability Study	80,000	-	-	-	-	-	-	-	-	-	80,000
406	8500-11-2208	Outdoor Ice Rinks - Servicing Requirements	95,000	-	-	-	-	-	-	-	-	-	95,000
407	8500-11-0107	Park Electrical Repairs	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
408	8500-12-0101	Park Parking Lot Surfacing	-	-	-	100,000	-	-	-	-	-	-	100,000
409	8500-24-0111	Park Pathway Lighting Replace	-	160,000	150,000	150,000	160,000	-	-	-	-	-	620,000
410	8500-11-1912	Park Pathway Revitln & Renewal	100,000	75,000	75,000	20,000	75,000	20,000	75,000	20,000	75,000	20,000	555,000
411	8500-11-0106	Park Pavilion Repairs	-	75,000	-	30,000	-	30,000	-	30,000	-	30,000	195,000
412	8500-11-2107	Park Pylon Sign	-	70,000	-	-	-	-	-	-	-	-	70,000
413	8500-11-0102	Park Revitalization & Renewal	30,000	150,000	150,000	160,000	170,000	170,000	170,000	170,000	170,000	180,000	1,520,000
414	8500-22-2202	Parkland Acquisition Study Phase 2	45,000	-	-	-	-	-	-	-	-	-	45,000
415	8500-18-1801	Parks and Facilities Signage	-	150,000	-	-	-	-	-	-	-	-	150,000
416	8500-11-0115	Parks Tree Planting	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
417	8500-11-1911	Pedestrian Bridge Replacement	20,000	-	-	130,000	-	-	-	-	-	-	150,000
418	8500-13-0106	Play Equipment Replacement	385,000	210,000	210,000	210,000	440,000	300,000	70,000	230,000	70,000	70,000	2,195,000
419	8500-19-0109	Playing Field Rehabilitation	-	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	540,000

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Line	Project No.	Project Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
420	8500-06-2001	Portable Water Dispenser	-	50,000	-	-	-	-	-	-	-	-	50,000
421	8500-08-2001	Property Acquisition Parks & Open Spaces	200,000	300,000	700,000	1,000,000	2,000,000	3,000,000	4,000,000	5,000,000	6,000,000	8,000,000	30,200,000
422	8500-11-2405	Prospect Park & Rotary Park Lighting Improvements	-	-	100,000	-	-	-	-	-	-	-	100,000
423	8500-11-2206	Prospect Park Boat Ramp Revitalization	-	25,000	-	-	-	-	-	-	-	-	25,000
424	8500-11-2704	Prospect Park Splash Pad Revitalization	-	-	-	-	-	400,000	-	-	-	-	400,000
425	8301-11-2001	Prospect Tennis Ct Resurfacing	70,000	-	-	-	-	-	-	90,000	-	-	160,000
426	8000-22-2601	Recreation and Parks Strategic Action Plan	-	-	-	-	101,000	-	-	-	-	161,000	262,000
427	8500-11-1606	Remembrance Pk Mech Room Upgr	75,000	-	-	-	-	-	-	-	-	-	75,000
428	8500-11-1807	Rennie St. Park Ph 2	225,000	-	-	-	-	-	-	-	-	-	225,000
429	8500-22-2402	Silver Creek Trail Feasability Study (Downtown to Mill Street)	-	-	75,000	-	-	-	-	-	-	-	75,000
430	8500-22-2701	Southeast Georgetown Parkland Development	-	-	-	-	-	782,000	-	-	-	-	782,000
431	8500-11-0116	Splash Pad Mechanical Equipment Replacement	50,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	275,000
432	8500-11-2601	Splash Pad Surfacing Repairs DG	-	-	-	-	-	-	-	70,000	-	-	70,000
433	8500-19-0107	Sportsfield Lighting Replacmnt	-	50,000	450,000	450,000	-	-	-	-	-	-	950,000
434	8500-22-2901	Stewarttown Parkland Development	-	-	-	-	-	-	-	240,000	-	-	240,000
435	8300-11-0104	Tennis Court Lighting Replcm	-	175,000	-	-	-	-	-	-	-	-	175,000
436	8200-03-1701	Tennis Court New Facility	-	-	-	-	-	625,000	-	-	-	-	625,000
437	8400-02-2001	Town Hall Air Handling Unit	495,000	-	-	-	-	-	-	-	-	-	495,000
438	8400-02-1901	Town Hall Balancing HVAC System	-	-	-	10,000	-	-	-	-	-	-	10,000
439	8400-02-2501	Town Hall Cabinetry Replacement	-	-	-	25,000	-	-	-	-	-	-	25,000
440	8400-02-3001	Town Hall Commercial Exhaust Replacement	-	-	-	-	-	-	-	-	230,000	-	230,000
441	8400-02-2211	Town Hall Concrete Stair Replacement	99,000	-	-	-	-	-	-	-	-	-	99,000
442	8400-02-2502	Town Hall Domestic Water Distribution	-	-	-	-	-	300,000	-	-	-	-	300,000
443	8400-02-2201	Town Hall Domestic Water Main Replacement	27,000	-	-	-	-	-	-	-	-	-	27,000
444	8400-02-2503	Town Hall Ductwork Distribution Replacement	-	-	-	-	-	500,000	-	-	-	-	500,000
445	8400-02-2202	Town Hall Emergency & Exit Lighting Systems	76,000	-	-	-	-	-	-	-	-	-	76,000
446	8400-02-2504	Town Hall Exhaust Fans & Ductwork Replacement	-	-	-	125,000	-	-	-	-	-	-	125,000
447	8400-02-2203	Town Hall Exterior Doors Replacement	-	-	-	13,000	-	-	-	-	-	-	13,000
448	8400-02-2204	Town Hall Fire Alarm Control Panel Anunciator	-	30,000	-	-	-	-	-	-	-	-	30,000
449	8400-02-3005	Town Hall Fire Extinguishers	-	-	-	-	-	-	-	-	15,000	-	15,000
450	8400-02-2507	Town Hall Flooring Replacement	-	-	-	-	-	-	10,000	-	-	-	10,000
451	8400-02-2508	Town Hall Hot Water Heating Distribution Replacement	-	-	-	-	-	150,000	-	-	-	-	150,000
452	8400-02-2602	Town Hall LCBD Carport PV Arrays	-	-	-	-	994,000	-	-	-	-	-	994,000
453	8400-02-2302	Town Hall LCDB Ceiling Finishes	-	58,000	-	-	-	-	-	-	-	-	58,000
454	8400-02-2210	Town Hall LCDB Fittings and Equipment	38,000	-	-	-	-	-	-	-	-	-	38,000
455	8400-02-2601	Town Hall LCDB Geothermal System	-	-	-	-	444,000	-	-	-	-	-	444,000
456	8400-02-2402	Town Hall LCDB Lighting, Devices, Heating	-	-	606,000	-	-	-	-	-	-	-	606,000
457	8400-02-2511	Town Hall LCDB Plumbing and Drainage (repl DHW)	-	-	-	19,000	-	-	-	-	-	-	19,000
458	8400-02-2301	Town Hall LCDB Window and Entrance Replace	-	557,000	-	-	-	-	-	-	-	-	557,000
459	8400-02-1703	Town Hall MUA Replacement	39,000	-	-	-	-	-	-	-	-	-	39,000
460	8400-12-1501	Town Hall Parking Lot Replacement	-	170,000	-	-	-	-	-	-	-	-	170,000
461	8400-02-2509	Town Hall Plumbing Fixture Replacement	-	-	-	-	-	15,000	-	-	-	-	15,000
462	8400-02-3006	Town Hall Power Distribution	-	-	-	-	-	-	-	-	75,000	-	75,000
463	8400-02-3004	Town Hall Pull Stations	-	-	-	-	-	-	-	-	25,000	-	25,000
464	8400-02-1702	Town Hall Replace Heat Pumps	55,000	-	-	-	-	-	-	-	-	-	55,000
465	8400-02-2207	Town Hall Replacement Detection Devices (Fire)	-	50,000	-	-	-	-	-	-	-	-	50,000
466	8400-02-2208	Town Hall Security System	-	200,000	-	-	-	-	-	-	-	-	200,000
467	8400-02-2401	Town Hall Security System (CCTV)	-	110,000	-	-	-	-	-	-	-	-	110,000
468	8400-02-2510	Town Hall Sink Fixture Replacement	-	-	-	-	-	33,000	-	-	-	-	33,000
469	8400-02-3002	Town Hall Sprinkler Replacement	-	-	-	-	-	-	-	-	250,000	-	250,000
470	8400-02-3003	Town Hall Stand Pipe & Fire	-	-	-	-	-	-	-	-	50,000	-	50,000
471	8400-02-2101	Town Hall Walls	-	-	20,000	-	-	-	-	-	-	-	20,000
472	8500-11-2209	Trafalgar Sports Park Field of Dreams - Scope Change	400,000	-	-	-	-	-	-	-	-	-	400,000
473	8500-11-2603	Trafalgar Sports Park Phase 6b	-	-	-	-	5,045,000	5,210,000	4,614,000	-	-	-	14,869,000

2022 Capital Budget & 2023 - 2031 Capital Forecast Summary

Line	Project No.	Project Name	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
474	8500-24-2701	Trails Development: Bishop Court	-	-	-	-	-	521,000	515,000	-	-	-	1,036,000
475	8500-24-0103	Trails Development: Fairy Lake	90,000	-	100,000	-	-	-	-	-	-	-	190,000
476	8500-24-2601	Trails Development: Glen Lawson	-	-	-	-	306,000	-	-	-	-	-	306,000
477	8500-24-2402	Trails Development: Glen South	-	-	140,000	-	-	-	-	-	-	-	140,000
478	8500-24-2501	Trails Development: Glen West	-	-	-	206,000	-	-	222,000	-	-	-	428,000
479	8500-24-2502	Trails Development: Go Station	-	-	-	147,000	-	-	-	-	-	-	147,000
480	8500-24-2901	Trails Development: Hydro Corridor	-	-	-	-	-	-	-	2,316,000	1,063,000	-	3,379,000
481	8500-24-2801	Trails Development: Princess Anne	-	-	-	-	-	-	125,000	-	-	-	125,000
482	8500-24-2902	Trails Development: Trafalgar North	-	-	-	-	-	-	-	1,307,000	638,000	-	1,945,000
483	8500-24-0104	Trails Development: TSP Link	100,000	181,000	-	-	-	-	-	-	-	-	281,000
484	8500-24-0105	Trails Development: UCC Trails	200,000	-	48,000	-	-	231,000	-	-	-	-	479,000
485	8500-24-0102	Trails Revitalization & Renew	-	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	1,170,000
486	8500-11-2401	TSP Action Sports Park	-	50,000	530,000	-	-	-	-	-	-	-	580,000
487	8200-27-3101	Vision Georgetown CC - Design & Engineering	-	-	-	-	-	-	-	-	-	803,000	803,000
488	8200-08-3001	Vision Georgetown CC - Land Acquisition	-	-	-	-	-	-	-	-	3,932,000	-	3,932,000
489	8500-11-2402	Vision Georgetown Parks - Community Park (CP #1)	-	-	-	-	-	-	-	-	-	5,792,000	5,792,000
490	8500-11-2105	Vision Georgetown Parks - Neighborhood Park (NP #1)	-	-	-	-	468,000	-	-	-	-	-	468,000
491	8500-11-2202	Vision Georgetown Parks - Neighborhood Park (NP #2)	-	-	-	-	-	451,000	-	-	-	-	451,000
492	8500-11-2301	Vision Georgetown Parks - Neighborhood Park (NP #3)	-	-	-	-	-	-	491,000	-	-	-	491,000
493	8500-11-2502	Vision Georgetown Parks - Neighborhood Park (NP #4)	-	-	-	-	-	-	-	-	525,000	-	525,000
494	8500-11-2106	Vision Georgetown Parks - Parkette (PK #1)	-	-	-	-	-	-	-	303,000	-	-	303,000
495	8500-11-2203	Vision Georgetown Parks - Parkette (PK #2)	-	-	-	-	-	290,000	-	-	-	-	290,000
496	8500-11-2302	Vision Georgetown Parks - Parkette (PK #3)	-	-	-	-	-	-	246,000	-	-	-	246,000
497	8500-11-2602	Vision Georgetown Parks - Parkette (PK #5)	-	-	-	-	-	-	-	454,000	-	-	454,000
498	8500-11-2503	Vision Georgetown Parks - Parkette (PK#9)	-	-	-	-	-	-	-	-	-	248,000	248,000
499	8500-11-2303	Vision Georgetown Town Square Park	-	-	-	-	-	-	-	-	1,095,000	-	1,095,000
Recreation & Parks Total			7,656,000	16,128,000	24,530,000	10,517,000	37,540,000	14,066,000	12,462,000	11,853,000	15,646,000	16,586,000	166,984,000
Grand Total			27,338,100	42,980,100	45,188,100	38,775,700	68,745,400	66,591,200	60,233,800	42,277,700	29,461,400	32,808,100	454,399,600

* Recommendation by Budget Committee on Dec 7, 2021 to remove the project from the capital budget and refer to the Active Transportation Committee for further discussion

